





























# GLOBAL INFRASTRUCTURE PLAYER

**Interim Report 2020** 



 CK Infrastructure Holdings Limited

 長江基建集團有限公司

(Incorporated in Bermuda with limited liability) (Stock Code: 1038)

# A Leading Player in the Global Infrastructure Arena

CKI is a global infrastructure company that aims to make the world a better place through a variety of infrastructure investments and developments in different parts of the world. The Group has diversified investments in Energy Infrastructure, Transportation Infrastructure, Water Infrastructure, Waste Management, Waste-to-energy, Household Infrastructure and Infrastructure Related Businesses. Its investments and operations span Hong Kong, Mainland China, the United Kingdom, Continental Europe, Australia, New Zealand and Canada.

# THE HALF YEAR AT A GLANCE

Profit attributable to shareholders (HK\$ million)

2,860

Earnings per share (HK\$)

1.14

Interim dividend per share (HK\$)

0.68

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# CORPORATE INFORMATION AND KEY DATES

### **BOARD OF DIRECTORS**

### Executive Directors

LI Tzar Kuoi, Victor (Chairman)

FOK Kin Ning, Canning (Deputy Chairman) Frank John ŠIXT

KAM Hing Lam (Group Managing Director) IP Tak Chuen, Edmond (Deputy Chairman) Andrew John HUNTER (Deputy Managing Director) CHAN Loi Shun (Chief Financial Officer) CHEN Tsien Hua

### Independent Non-executive Directors

CHEONG Ying Chew, Henry KWOK Eva Lee SNG Sow-mei alias POON Sow Mei Colin Stevens RUSSEL LAN Hong Tsung, David Barrie COOK Paul Joseph TIGHE

### Non-executive Directors

LEE Pui Ling, Angelina George Colin MAGNUS

### AUDIT COMMITTEE

SNG Sow-mei alias POON Sow Mei (Chairman) Eirene YEUNG CHEONG Ying Chew, Henry LAN Hong Tsung, David Paul Joseph TIGHE

### **REMUNERATION COMMITTEE**

CHEONG Ying Chew, Henry (Chairman) LI Tzar Kuoi. Victor Colin Stevens RUSSEL

### NOMINATION COMMITTEE

LI Tzar Kuoi, Victor (Chairman) FOK Kin Ning, Canning KAM Hing Lam IP Tak Chuen, Edmond Mizuho Bank, Ltd. Frank John SIXT Andrew John HUNTER CHAN Loi Shun **CHEN** Tsien Hua

CHEONG Ying Chew, Henry KWOK Eva Lee SNG Sow-mei alias POON Sow Mei Colin Stevens RUSSEL LAN Hong Tsung, David Barrie COOK Paul Joseph TIGHE

LEE Pui Ling, Angelina George Colin MAGNUS

### Alternate Directors

WOO Mo Fong, Susan (alias CHOW WOO Mo Fong, Susan) (alternate to FOK Kin Ning, Canning) MAN Ka Keung, Simon (alternate to IP Tak Chuen, Edmond) Firene YFUNG (alternate to KAM Hing Lam)

# COMPANY SECRETARY

### AUTHORISED REPRESENTATIVES

IP Tak Chuen, Edmond **Eirene YEUNG** 

### PRINCIPAL BANKERS

Australia and New Zealand Banking Group Limited Bank of China (Hong Kong) Limited **BNP** Paribas Canadian Imperial Bank of Commerce Credit Agricole Corporate and Investment Bank MUFG Bank, Ltd. National Australia Bank Limited The Bank of Nova Scotia The Hongkong and Shanghai Banking Corporation Limited

### AUDITOR

Deloitte Touche Tohmatsu

### LEGAL ADVISERS

Woo, Kwan, Lee & Lo

# CORPORATE INFORMATION AND KEY DATES

# **REGISTERED OFFICE**

Clarendon House, Church Street, Hamilton HM11, Bermuda

# **PRINCIPAL PLACE OF BUSINESS**

12th Floor, Cheung Kong Center, 2 Queen's Road Central, Hong Kong

## PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE

MUFG Fund Services (Bermuda) Limited 4th Floor North Cedar House, 41 Cedar Avenue, Hamilton HM 12, Bermuda

## **BRANCH SHARE REGISTRAR AND TRANSFER OFFICE**

Computershare Hong Kong Investor Services Limited Rooms 1712-1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Hong Kong

# STOCK CODES

Stock Exchange of Hong Kong: 1038 Bloomberg: 1038 HK Reuters: 1038.HK

## WEBSITE

www.cki.com.hk

## **INVESTOR RELATIONS**

For further information about CK Infrastructure Holdings Limited, please contact:

### Ivan CHAN

CK Infrastructure Holdings Limited 12th Floor, Cheung Kong Center, 2 Queen's Road Central, Hong Kong Telephone: (852) 2122 3986 Facsimile: (852) 2501 4550 Email: contact@cki.com.hk

## **KEY DATES**

Interim Results Announcement Record Date for Interim Dividend Payment of Interim Dividend 5th August, 2020 7th September, 2020 16th September, 2020

For the interim period ended 30th June, 2020, CK Infrastructure Holdings Limited ("CKI", the "Company" or the "Group") recorded unaudited profit attributable to shareholders of HK\$2,860 million. This represents a decrease of 52% over the same period last year. Factors which led to the decline are:

# *(i)* One-off Charges on the Re-measurement of Deferred Tax Liabilities in the United Kingdom

By far and the single largest factor that contributed to the decline in profit during the period under review arose from the re-measurement of the deferred tax liabilities of the United Kingdom businesses. Non-cash for the year and one-off in nature, the re-measurement accounted for about half of the decrease. The re-measurement in deferred tax liabilities took place due to the United Kingdom government's decision to keep the corporate tax rate at 19% instead of reducing it to 17% from 1st April, 2020 as previously enacted. Under the applicable accounting standards, if tax rates and tax laws have been enacted or substantively enacted, the deferred tax balances of the relevant companies would need to be re-measured at the tax rates that are expected to be applied. Incidentally, profits were booked during the years 2010 to 2016 when the corporation tax rate was gradually reduced from 28%.

### (ii) One-off Divestment Gains in 2019

Last year, CKI sold 2.05% of its shareholding in Power Assets and divested the Changsha Wujialing and Wuyilu Bridges, generating one-off gains in the first half of 2019; such gains were not repeated in the corresponding period in 2020.

### (iii) COVID-19 Disruption Impact

COVID-19 has emerged as a global pandemic causing disruption to businesses all around the world. For CKI, due to the nature of its businesses, the impact of the pandemic has been less severe relative to other industries. A significant proportion of the Group's investments are regulated businesses protected by secure regimes; and amongst unregulated businesses, the Group's position has mostly been protected by steady business models and long-term contracts. Nonetheless, manpower supply, logistics and efficiency of day-to-day operations have been affected by the various measures introduced to contain the spread of the virus. The business that has been hit the most by the COVID-19 situation was Park'N Fly, as almost all air traffic has been suspended in Canada, resulting in substantial reduction of demand for off-airport parking.

*(iv) Lower Contribution from Northumbrian Water following Regulatory Reset* Northumbrian Water's regulatory reset became effective on 1st April, 2020, with a significantly lower allowed return and consequently lower allowed revenues. Three months of profit contribution from the water company was adversely affected during the period under review.

# **INTERIM DIVIDEND**

The Board of Directors of CKI (the "Board") has declared an interim dividend for 2020 of HK\$0.68 per share (same as the corresponding period last year). The interim dividend will be paid on Wednesday, 16th September, 2020 to shareholders whose names appear on the Register of Members of the Company at the close of business on Monday, 7th September, 2020.

# **BUSINESS REVIEW**

### **Power Assets**

Profit contribution from Power Assets was HK\$813 million, a decline of 55% compared to the corresponding period last year. Similar to CKI, the major reasons for the decrease are: (i) the one-off charges on re-measurement of deferred tax liabilities of the United Kingdom businesses; (ii) the disposal gain recorded in 2019; and (iii) the COVID-19 impact.

In terms of operations, despite the COVID-19 lockdown, all the regulated businesses in the United Kingdom, Australia, New Zealand and Hong Kong delivered smooth, reliable services.

### **United Kingdom Infrastructure Portfolio**

Profit contribution from the United Kingdom dropped by 62% to HK\$943 million. This is attributable to: (i) the one-off charges on re-measurement of deferred tax liabilities; (ii) the COVID-19 impact; and (iii) lower revenue from Northumbrian Water following its regulatory reset.

UK Power Networks, Northumbrian Water, Northern Gas Networks and Wales & West Gas Networks all delivered excellent operational services to customers in spite of the COVID-19 situation.

During the period under review, UK Power Networks became the first electricity network operator to achieve the coveted Carbon Trust Standard for Carbon in recognition of its achievement in carbon reduction.

Northumbrian Water entered a new regulatory period on 1st April, 2020. The terms of the new determination as set by the regulator are more stringent than in previous periods. The company has elected to challenge the determination through the CMA (Competition and Markets Authority) appeal process.

Northern Gas Networks and Wales & West Gas Networks will enter their next regulatory periods on 1st April, 2021. Both companies received the draft determinations in July 2020. The draft determinations indicate lower allowable returns and tougher benchmarks for outperformance compared to the current period. The two companies are working on their revised proposals for submission to the regulator. Final determinations are set to be released by December 2020.

For UK Rails, leasing contracts from the train franchises continued to be in place during the COVID-19 lockdown period.

### Australian Infrastructure Portfolio

In Australia, profit contribution dropped by 17% year-on-year to HK\$918 million. This is largely due to the weak Australian currency and the impact of COVID-19.

Despite the COVID-19 challenges, all of the Group's regulated businesses in Australia reported very good operational performance.

SA Power Networks received the final decision for the 2020-2025 Rate Reset Revenue Determination from the Australian Energy Regulator earlier in the year. The new regime took effect on 1st July, 2020. The final determination gives predictability to the earnings for the next five years, though the allowable return was lower compared to the previous period due largely to the low interest rate environment.

The commencement date for the new regulatory reset period for the Victorian regulated electricity networks has been postponed by 6 months to start on 1st July, 2021. In February 2020, Victoria Power Networks and United Energy lodged their reset proposals for the new regulatory period.

During the period under review, Australian Gas Networks achieved satisfactory growth over the corresponding period last year. It also continued to progress well on its zero-carbon hydrogen initiatives, adding a new hydrogen plant in Queensland, the second such project by the gas network company in Australia.

As for the Dampier Bunbury Pipeline, the majority of the revenue has been re-contracted with 70% of the revenue for 2021-2025 being locked in.

In May 2020, Energy Developments completed a hybrid renewable project for Agnew Gold Mine in remote Western Australia. The system, partly funded by the Australian Renewable Energy Agency (ARENA) consists of wind turbines, solar panels, a battery system and a gas/diesel engine power plant. The project is Australia's largest hybrid renewable energy microgrid to date, and is the first in the country to use wind generation on a large scale at a mine site.

### Infrastructure Portfolio in Continental Europe

In Continental Europe, profit contribution declined by 3% to HK\$493 million.

Portugal Renewable Energy's results were adversely affected by weaker than usual wind resource during the period under review.

ista and Dutch Enviro Energy performed well. During the period under review, ista completed the acquisition of H+S, a submetering company in northern Germany, strengthening its market position in the region; and Dutch Enviro Energy won the renewal contract for processing the municipal waste of Utrecht.

### Canadian Infrastructure Portfolio

In Canada, net profit was HK\$146 million, 20% down from the same period last year.

Reliance Home Comfort and Canadian Midstream Assets reported growth over last year, while Canadian Power Holdings' results were compromised due to the ongoing coal-to-gas conversion works at the Sheerness Power Plant. Park'N Fly's revenue declined significantly as demand for off-airport parking fell in line with the decline in air traffic since March due to the COVID-19 pandemic.

### New Zealand Infrastructure Portfolio

The New Zealand portfolio reported profit contribution of HK\$53 million, a decrease of 30% compared to the same period last year.

A lower contribution from EnviroNZ was reported as business was temporarily impacted by the halting of commercial waste collection during the COVID-19 lockdown. As the COVID-19 situation has eased off in the country, improved performance is expected in the second half of the year.

Profit contribution from Wellington Electricity declined compared to the same period last year as a result of a lower allowed return under the new regulatory regime that started on 1st April, 2020.

### Hong Kong and Mainland China Business

In Hong Kong and Mainland China, CKI's portfolio showed a decline of 58% in net profit to HK\$111 million. The Group's materials businesses had a stable performance, however the results of the toll road portfolio in Mainland China reported a decrease over the corresponding period due to the one-off divestment gain generated from the sale of the Changsha Wujialing and Wuyilu Bridges back to the Mainland Chinese partner last year.

# **STRONG FINANCIAL POSITION**

CKI's financial position continued to be strong. Cash on hand was HK\$15.7 billion and net debt to net total capital ratio was 13.9% as at 30th June, 2020. Credit rating is "A/Stable" as reaffirmed by Standard & Poor's. This firm financial foundation ensures that the Group is well-positioned to capture future expansion opportunities as they arise.

# OUTLOOK

The global economy is rife with challenges on many levels. Uncertainty and volatility look poised to persist.

The economic impact of COVID-19 around the world is profound and the long term repercussions remain uncertain. For CKI, while the extent of such impact is not very significant compared to other industries, the disruption may still linger in the coming months. Once the COVID-19 situation improves and a semblance of normality returns for business activity, it is expected that most of CKI's businesses will recover quickly.

Many of CKI's regulated businesses have recently or will soon be undergoing challenging regulatory resets. Against an environment of ultra-low interest and inflation rates as well as tougher stances adopted by regulators, the outcome is expected to be lower revenues arising from lower allowed returns. Nevertheless, the concerned companies will strive to negotiate improved settlements with regulators and to outperform targets.

The Group has a strong balance sheet, reliable revenue streams, and an experienced management team. We are in a vantage position to continue our growth as acquisition opportunities emerge, many of which have been put on hold during the pandemic. CKI's flexibility in forming alliances with other members of the CK Group, namely CK Asset and Power Assets, further strengthens our strategic advantage. In pursuing new expansion opportunities, we will continue to adhere to our strict investment discipline and will not pursue any acquisitions with a "must-win" mentality.

In today's low interest, low inflation, and economically volatile environment, the value of CKI's global portfolio of high quality infrastructure assets characterised by healthy, solid operations with strong recurring income is even more to be appreciated.

On this occasion, I would like to give a special mention to the management and staff of our businesses who have worked tirelessly over the past few months to ensure that their operations are smoothly run. Despite the disruptions caused by COVID-19, all our businesses which provide essential services in the United Kingdom, Australia, New Zealand, Canada, Continental Europe and Hong Kong have performed admirably, delivering uninterrupted electricity, gas, water, heating, waste management and other services to customers. This achievement is not easily attained during a pandemic lockdown.

I would also like to take this opportunity to thank the Board for their ongoing guidance and our stakeholders for their continued support.

# VICTOR T K LI Chairman

5th August, 2020

# **FINANCIAL REVIEW**

# FINANCIAL RESOURCES, TREASURY ACTIVITIES AND GEARING RATIO

The Group's capital expenditure and investments were funded from cash on hand, internal cash generation, loans, notes, bonds, share placement and other project loans.

As at 30th June, 2020, cash and bank deposits on hand amounted to HK\$15,735 million and the total borrowings of the Group amounted to HK\$35,683 million, which included Hong Kong dollar borrowings of HK\$4,620 million and foreign currency borrowings of HK\$31,063 million. Of the total borrowings, 8 per cent were repayable in 2020, 84 per cent were repayable between 2021 and 2024 and 8 per cent were repayable beyond 2024. The Group's financing activities continue to be well received and fully supported by its bankers.

The Group adopts conservative treasury policies in cash and financial management. To achieve better risk control and minimise the cost of funds, the Group's treasury activities are centralised. Cash is generally placed in short-term deposits mostly denominated in U.S. dollars, Hong Kong dollars, Australian dollars, New Zealand dollars, British pound, Canadian dollars or Euro. The Group's liquidity and financing requirements are reviewed regularly. The Group will continue to maintain a strong capital structure when considering financing for new investments or maturity of bank loans.

As at 30th June, 2020, the Group maintained a net debt position with a net debt to net total capital ratio of 13.9 per cent. This was based on HK\$19,948 million of net debt and HK\$143,791 million of net total capital, which represents the total borrowings plus total equity net of cash and bank deposits. This ratio was similar to that of 13.5 per cent at the year end of 2019.

To minimise currency risk exposure in respect of its investments in other countries, the Group generally hedges those investments with (i) currency swaps and (ii) the appropriate level of borrowings denominated in the local currencies. The Group also entered into certain interest rate swaps to mitigate interest rate risks. As at 30th June, 2020, the notional amounts of these derivative instruments amounted to HK\$58,477 million.

# **FINANCIAL REVIEW**

# **CHARGE ON GROUP ASSETS**

As at 30th June, 2020:

- leased assets with carrying value of HK\$10 million were pledged to secure certain lease liabilities; and
- certain assets were pledged to secure bank borrowings totalling HK\$1,241 million granted to the Group.

# **CONTINGENT LIABILITIES**

As at 30th June, 2020, the Group was subject to the following contingent liabilities:

HK\$ million	
Guarantee in respect of bank loan drawn by an affiliated company	1,118
Other guarantee given in respect of an affiliated company	443
Performance bond indemnities	153
Total	1,714

# **EMPLOYEES**

The Group, including its subsidiaries but excluding affiliated companies, employs a total of 2,127 employees. Employees' cost (excluding directors' emoluments) amounted to HK\$383 million. The Group ensures that the pay levels of its employees are competitive and that its employees are rewarded on a performance related basis within the general framework of the Group's salary and bonus system.

Preferential subscription of 2,978,000 new shares of the Company was given to those employees who had subscribed for shares of HK\$1.00 each in the Company at HK\$12.65 per share on the flotation of the Company in 1996. The Group does not have any share option scheme for employees.

LI Tzar Kuoi, Victor, aged 56, has been the Chairman of the Company since its incorporation in May 1996. He has been a member of the Remuneration Committee of the Company since March 2005 and the Chairman of the Nomination Committee of the Company since January 2019. Mr. Li is the Chairman and Group Co-Managing Director of CK Hutchison Holdings Limited, and the Chairman and Managing Director and the Chairman of the Executive Committee of CK Asset Holdings Limited. He is also the Chairman of CK Life Sciences Int'l., (Holdings) Inc., a Non-executive Director of Power Assets Holdings Limited and HK Electric Investments Manager Limited ("HKEIM") as the trustee-manager of HK Electric Investments, a Non-executive Director and the Deputy Chairman of HK Electric Investments Limited and Co-Chairman of Husky Energy Inc. Except for HKEIM, all the companies/investment trust mentioned above are listed in Hong Kong or overseas. Mr. Li is also the Deputy Chairman of Li Ka Shing Foundation Limited and Li Ka Shing (Global) Foundation, the Member Deputy Chairman of Li Ka Shing (Canada) Foundation, and a Director of The Hongkong and Shanghai Banking Corporation Limited. He serves as a member of the Standing Committee of the 13th National Committee of the Chinese People's Political Consultative Conference of the People's Republic of China. He is also a member of the Chief Executive's Council of Advisers on Innovation and Strategic Development of the Hong Kong Special Administrative Region ("HKSAR") and Vice Chairman of the Hong Kong General Chamber of Commerce. Mr. Li is the Honorary Consul of Barbados in Hong Kong. He is a director of certain substantial shareholders of the Company within the meaning of Part XV of the Securities and Futures Ordinance ("SFO"), and a director of certain companies controlled by certain substantial shareholders of the Company. He holds a Bachelor of Science degree in Civil Engineering, a Master of Science degree in Civil Engineering and a degree of Doctor of Laws, honoris causa (LL.D.). Mr. Li is a nephew of Mr. Kam Hing Lam, the Group Managing Director of the Company.

KAM Hing Lam, aged 73, has been the Group Managing Director of the Company since its incorporation in May 1996 and a member of the Nomination Committee of the Company since January 2019. He is the Deputy Managing Director of CK Hutchison Holdings Limited, and the Deputy Managing Director and Executive Committee Member of CK Asset Holdings Limited. He is also the President and Chief Executive Officer of CK Life Sciences Int'l., (Holdings) Inc. All the companies mentioned above are listed companies. Mr. Kam is also the Chairman of Hui Xian Asset Management Limited, which manages Hui Xian Real Estate Investment Trust, a real estate investment trust listed on The Stock Exchange of Hong Kong Limited ("SEHK"). Mr. Kam is a director of certain substantial shareholders of the Company within the meaning of Part XV of the SFO, and a director of certain companies controlled by certain substantial shareholders of the Company. He holds a Bachelor of Science degree in Engineering and a Master's degree in Business Administration. Mr. Kam is an uncle of Mr. Li Tzar Kuoi, Victor, the Chairman of the Company.

**IP Tak Chuen, Edmond**, aged 68, has been an Executive Director of the Company since its incorporation in May 1996, Deputy Chairman of the Company since February 2003 and a member of the Nomination Committee of the Company since January 2019. He is Deputy Managing Director of CK Hutchison Holdings Limited, and Deputy Managing Director and Executive Committee Member of CK Asset Holdings Limited. He is also the Senior Vice President and Chief Investment Officer of CK Life Sciences Int'I., (Holdings) Inc. All the companies mentioned above are listed companies. Mr. Ip is also a Non-executive Director of Hui Xian Asset Management Limited, which manages Hui Xian Real Estate Investment Trust, a real estate investment trust listed on the SEHK. He is a director of certain substantial shareholders of the Company within the meaning of Part XV of the SFO, and a director of certain companies controlled by certain substantial shareholders of the Company. He holds a Bachelor of Arts degree in Economics and a Master of Science degree in Business Administration.

FOK Kin Ning, Canning, aged 68, has been an Executive Director and Deputy Chairman of the Company since March 1997 and a member of the Nomination Committee of the Company since January 2019. He is currently the Group Co-Managing Director of CK Hutchison Holdings Limited. Mr. Fok is also the Chairman of Hutchison Telecommunications Hong Kong Holdings Limited, Hutchison Telecommunications (Australia) Limited, Hutchison Port Holdings Management Pte. Limited ("HPHM") as the trustee-manager of Hutchison Port Holdings Trust, Power Assets Holdings Limited, HK Electric Investments Manager Limited as the trustee-manager of HK Electric Investments, and HK Electric Investments Limited, Co-Chairman of Husky Energy Inc. and a Non-executive Director of TPG Telecom Limited. Except for HPHM and HKEIM, all the companies/business trust/investment trust mentioned above are listed in Hong Kong or overseas. Mr. Fok is a director of certain substantial shareholders of the Company within the meaning of Part XV of the SFO, and a director of certain companies controlled by certain substantial shareholders of the Company. He holds a Bachelor of Arts degree and a Diploma in Financial Management, and is a fellow of Chartered Accountants Australia and New Zealand.

**Frank John SIXT**, aged 68, has been an Executive Director of the Company since its incorporation in May 1996 and a member of the Nomination Committee of the Company since January 2019. Mr. Sixt is the Group Finance Director and Deputy Managing Director of CK Hutchison Holdings Limited. He is also the Non-executive Chairman of TOM Group Limited, a Non-executive Director of TPG Telecom Limited, a Director of Hutchison Telecommunications (Australia) Limited and Husky Energy Inc., and an Alternate Director of Hutchison Telecommunications (Australia) Limited and Husky Energy Inc., and an Alternate Director of Hutchison Telecommunications (Australia) Limited, HK Electric Investments Manager Limited as the trustee-manager of HK Electric Investments, and HK Electric Investments Limited. Except for HKEIM, all the companies/investment trust mentioned above are listed in Hong Kong or overseas. Mr. Sixt is a director of certain substantial shareholders of the Company within the meaning of Part XV of the SFO, and a director of certain companies controlled by certain substantial shareholders of the Company. He holds a Master's degree in Arts and a Bachelor's degree in Civil Law, and is a member of the Bar and of the Law Society of the Provinces of Quebec and Ontario, Canada.

Andrew John HUNTER, aged 61, has been an Executive Director of the Company since December 2006, Deputy Managing Director of the Company since May 2010 and a member of the Nomination Committee of the Company since January 2019. He acted as the Chief Operating Officer of the Company from December 2006 to May 2010. Mr. Hunter is also an Executive Director of Power Assets Holdings Limited, a listed company. He is a director of certain companies controlled by a substantial shareholder of the Company within the meaning of Part XV of the SFO. Prior to the appointment to the board of Power Assets Holdings Limited in 1999, Mr. Hunter was the Finance Director of the Hutchison Property Group. He holds a Master of Arts degree and a Master's degree in Business Administration. He is a member of the Institute of Chartered Accountants of Scotland and of the Hong Kong Institute of Certified Public Accountants. He has over 37 years of experience in accounting and financial management.

**CHAN Loi Shun**, aged 58, has been an Executive Director of the Company since January 2011, Chief Financial Officer of the Company since January 2006 and a member of the Nomination Committee of the Company since January 2019. He joined Hutchison Whampoa Limited ("HWL") in January 1992 and has been with the CK Group since May 1994. Mr. Chan is also an Executive Director of Power Assets Holdings Limited, HK Electric Investments Manager Limited as the trustee-manager of HK Electric Investments, and HK Electric Investments Limited. Except for HWL and HKEIM, all the companies/investment trust mentioned above are listed in Hong Kong. Mr. Chan is a director of Certain companies controlled by a substantial shareholder of the Hong Kong Institute of Certified Public Accountants, a fellow of the Association of Chartered Certified Accountants and also a member of the Institute of Certified Management Accountants (Australia).

**CHEN Tsien Hua**, aged 58, has been an Executive Director of the Company since January 2017, a member of the Nomination Committee of the Company since January 2019 and the Head of Business Development of the Company since 2005. She joined Hutchison Whampoa Limited in August 1992 and has been with the Company since July 1996. Ms. Chen holds a Bachelor's degree in Social Sciences and a Master's degree in Business Administration.

**CHEONG Ying Chew, Henry**, aged 72, has been an Independent Non-executive Director of the Company since its incorporation in May 1996. He has been a member of the Audit Committee of the Company since December 1998 and acted as the Chairman of the Audit Committee of the Company from December 1998 to December 2006. Mr. Cheong has been a member of the Remuneration Committee of the Company since January 2005 and the Chairman of the Remuneration Committee of the Company since January 2012. He has been a member of the Nomination Committee of the Company since January 2019. He is also an Independent Non-executive Director of CK Asset Holdings Limited, New World Department Store China Limited and Skyworth Group Limited, and an Independent Director of BTS Group Holdings Public Company Limited. Mr. Cheong is an Executive Director and Deputy Chairman of Worldsec Limited. All the companies mentioned above are listed companies. He holds a Bachelor of Science degree in Mathematics and a Master of Science degree in Operational Research and Management.

KWOK Eva Lee, aged 78, has been an Independent Non-executive Director of the Company since September 2004 and a member of the Nomination Committee of the Company since January 2019. She acted as a member of the Audit Committee of the Company from September 2004 to June 2019. She is also an Independent Non-executive Director of CK Life Sciences Int'l., (Holdings) Inc. and a Director of Li Ka Shing (Canada) Foundation ("LKS Canada Foundation"). She currently serves as Chair and Chief Executive Officer of Amara Holdings Inc. ("Amara"). Mrs. Kwok also acts as an Independent Director for Husky Energy Inc. Mrs. Kwok currently acts as the Chairman of the Remuneration Committee of CK Life Sciences Int'I., (Holdings) Inc. Mrs. Kwok also sits on the Compensation Committee and Corporate Governance Committee of Husky Energy Inc., and the Nomination Committee of CK Life Sciences Int'l., (Holdings) Inc. Except for LKS Canada Foundation and Amara, all the companies mentioned above are listed companies. She is a director of certain companies controlled by a substantial shareholder of the Company within the meaning of Part XV of the SFO. In addition, she was an Independent Director of Bank of Montreal, a listed company, and previously sat on the Audit Committee of CK Life Sciences Int'I., (Holdings) Inc., the Audit Committee and Pension Fund Society of the Bank of Montreal, the Nominating and Governance Committee of Shoppers Drug Mart Corporation, the Independent Committee of Directors and Human Resources Committee of Telesystems International Wireless (TIW) Inc., the Independent Committee of Directors and the Corporate Governance Committee of Fletcher Challenge Canada Ltd., the Audit and Corporate Governance Committees of Clarica Life Insurance Company, the Corporate Governance Committee of Air Canada, the Innovation Saskatchewan (IS) Board of Directors and the Saskatchewan-Asia Advisory Council of Saskatchewan.

SNG Sow-mei alias POON Sow Mei, aged 79, has been an Independent Non-executive Director of the Company since September 2004. She has been a member of the Audit Committee of the Company since September 2004 and the Chairman of the Audit Committee of the Company since July 2020. She has been a member of the Nomination Committee of the Company since January 2019. She is an Independent Non-executive Director and the Lead Independent Director of Hutchison Port Holdings Management Pte. Limited as the trustee-manager of Hutchison Port Holdings Trust, a business trust listed on the Singapore Exchange Securities Trading Limited ("SGX-ST"), and an Independent Non-executive Director of ARA Asset Management (Prosperity) Limited, which manages Prosperity Real Estate Investment Trust, a real estate investment trust listed on the SEHK. Mrs. Sng is also a member of the Audit Committee of HPHM and ARA Asset Management (Prosperity) Limited. Mrs. Sng is a director of a company controlled by certain substantial shareholders of the Company within the meaning of Part XV of the SFO. Mrs. Sng was previously an Independent Director and a member of the Audit Committee of ARA Trust Management (Suntec) Limited, which manages Suntec Real Estate Investment Trust, a real estate investment trust listed on SGX-ST, and an Independent Non-executive Director and a member of the Audit Committee of ARA Asset Management (Fortune) Limited, which manages Fortune Real Estate Investment Trust, a real estate investment trust listed on the SEHK. Mrs. Sng was also previously a Director of INFA Systems Ltd. and the Senior Consultant (International Business) of Singapore Technologies Electronics Ltd. Prior to her appointment with Singapore Technologies Pte Ltd. where Mrs. Sng was the Director, Special Projects (North East Asia) in 2000 and a Consultant in 2001, Mrs. Sng was the Managing Director of CapitaLand Hong Kong Ltd. for investments in Hong Kong and the region including Japan and Taiwan. In Hong Kong from 1983 to 1997, Mrs. Sng was the Centre Director and then as Regional Director of the Singapore Economic Development Board and Trade Development Board respectively. Mrs. Sng was Singapore's Trade Commissioner in Hong Kong from 1990 to 1997. Mrs. Sng holds a Bachelor of Arts degree from the Nanyang University in Singapore and has wide experience in various fields of industrial investment, business development, strategic and financial management, especially in property investment and management. In 1996, Mrs. Sng was conferred the title of PPA(P) – Pingat Pentadbiran Awam (Perak), the Singapore Public Administration Medal (Silver) by the Republic of Singapore.

Colin Stevens RUSSEL, aged 79, has been an Independent Non-executive Director and a member of the Remuneration Committee of the Company since January 2005. He has been a member of the Nomination Committee of the Company since January 2019. He acted as a member and the Chairman of the Audit Committee of the Company from January 2005 to July 2020 and from January 2007 to July 2020 respectively. He is also an Independent Non-executive Director of CK Asset Holdings Limited, CK Life Sciences Int'I., (Holdings) Inc. and Husky Energy Inc. All the companies mentioned above are listed companies. Mr. Russel is a director of certain companies controlled by a substantial shareholder of the Company within the meaning of Part XV of the SFO. Mr. Russel is the founder and Managing Director of Emerging Markets Advisory Services Ltd., a company which provides advisory services to organisations on business strategy and planning, market development, competitive positioning and risk management. He is also Managing Director of EMAS (HK) Limited. He was the Canadian Ambassador to Venezuela, Consul General for Canada in Hong Kong, Director for China of the Department of Foreign Affairs, Ottawa, Director for East Asia Trade in Ottawa, Senior Trade Commissioner for Canada in Hong Kong, Director for Japan Trade in Ottawa, and was in the Trade Commissioner Service for Canada in Spain, Hong Kong, Morocco, the Philippines, London and India. He was Project Manager for RCA Ltd in Liberia, Nigeria, Mexico and India and electronic equipment development engineer in Canada with RCA Ltd and in Britain with Associated Electrical Industries. Mr. Russel received his Bachelor's degree in electronics engineering and Master's degree in Business Administration from McGill University, Canada. He is a Qualified Commercial Mediator.

LAN Hong Tsung, David, aged 80, has been an Independent Non-executive Director and a member of the Audit Committee of the Company since February 2005, and a member of the Nomination Committee of the Company since January 2019. He is an Independent Non-executive Director of Hutchison Telecommunications Hong Kong Holdings Limited, a listed company, and also an Independent Non-executive Director of Cinda Financial Holdings Co., Limited. Dr. Lan is an Independent Non-executive Director of ARA Asset Management (Prosperity) Limited, which manages Prosperity Real Estate Investment Trust, a real estate investment trust listed on the SEHK. He is a director of a company controlled by certain substantial shareholders of the Company within the meaning of Part XV of the SFO. He was previously an Independent Non-executive Director of SJM Holdings Limited, a listed company, for 11 years. Dr. Lan was also previously an Independent Non-executive Director of ARA Asset Management (Fortune) Limited, which manages Fortune Real Estate Investment Trust, a real estate investment trust listed on the SEHK. He is currently the Chairman of David H T Lan Consultants Ltd., Supervisor of Nanyang Commercial Bank (China), Limited and holds directorship at Nanyang Commercial Bank Ltd. and International Probono Legal Services Association Limited. Dr. Lan was a Senior Advisor of Mitsui & Company (Hong Kong) Limited for 19 years till his retirement in March 2019. He was also the President of the International Institute of Management for almost 7 years till his retirement in June 2019. He was the Secretary for Home Affairs of the HKSAR Government till his retirement in July 2000. He had served as civil servant in various capacities for 39 years and was awarded the Gold Bauhinia Star Medal on 1st July, 2000. He was appointed as the 10th and 11th National Committee Member of the Chinese People's Political Consultative Conference of the People's Republic of China, Dr. Lan is a Chartered Secretary and a Fellow Member of The Hong Kong Institute of Chartered Secretaries and The Chartered Governance Institute. He received his Bachelor of Arts degree from the University of London and completed the Advanced Management Program of the Harvard Business School, Boston. He was also a Fellow at Queen Elizabeth House, University of Oxford. Dr. Lan was conferred with Doctor of Business Administration, honoris causa by University of the West of England, Bristol, Doctor of Humanities, honoris causa by Don Honorio Ventura Technological State University, and holder of Visiting Professorship Awards of Bulacan State University and Tarlac State University.

Barrie COOK, aged 78, acted as an Executive Director of the Company from 2000 to September 2003 and a Non-executive Director of the Company from October 2003 to December 2011, and has been an Independent Non-executive Director of the Company since January 2012 and a member of the Nomination Committee of the Company since January 2019. He is the Honorary Chairman of the Hong Kong Construction Materials Association. Mr. Cook is a past Chairman of the East Asian Cement Forum, the Hong Kong Cement Association and the Waste Reduction Committee of the HKSAR Government. He was previously a member of the Advisory Council on the Environment and the Council for Sustainable Development of the HKSAR Government, and was the Convenor of the Hong Kong Business Coalition on the Environment. Mr. Cook was very active in community affairs through his work with the Hong Kong General Chamber of Commerce ("HKGCC") and was a past Chairman of the HKGCC's Environment and Arab/Africa Committees. Mr. Cook holds a Bachelor of Science Degree in Civil Engineering from University of Durham and a Diploma in Traffic Engineering from the Institution of Highway Engineers in the United Kingdom. He is a Chartered Civil Engineer of the United Kingdom. He was previously a Member of the Institution of Highway Engineers of the United Kingdom and the Hong Kong Institution of Engineers.

Paul Joseph TIGHE, aged 64, has been an Independent Non-executive Director of the Company since April 2017, a member of the Nomination Committee of the Company since January 2019 and a member of the Audit Committee of the Company since March 2019. He is also an Independent Non-executive Director of CK Life Sciences Int'I., (Holdings) Inc., a listed company. Mr. Tighe is a director of a company controlled by a substantial shareholder of the Company within the meaning of Part XV of the SFO. He is a former career diplomat with Australia's Department of Foreign Affairs and Trade. He has around 37 years of experience in government and public policy, including 28 years as a diplomat. He has served as Australian Consul-General to Hong Kong and Macau (from 2011 to 2016), Australian Ambassador to Greece, Bulgaria and Albania (from 2005 to 2008), Deputy Head of Mission and Permanent Representative to the United Nations' Economic and Social Commission for Asia and the Pacific at the Australian Embassy in Bangkok (from 1998 to 2001) and as Counsellor in the Australian Delegation to the Organisation for Economic Co-operation and Development in Paris (from 1991 to 1995). In between overseas assignments, Mr. Tighe has held several positions at the headquarters of the Department of Foreign Affairs and Trade in Canberra, including as head of the Department's Trade and Economic Policy Division, head of the Diplomatic Security, Information Management and Services Division, head of the Agriculture and Resources Branch and Director of the International Economic Analysis Section. Before joining the Department of Foreign Affairs and Trade, Mr. Tighe worked in the Overseas Economic Relations Division of the Australian Treasury (from 1986 to 1988), in the Secretariat of the Organisation for Economic Co-operation and Development in Paris (from 1984 to 1986) and in the Australian Industries Assistance Commission (from 1980 to 1984). He holds a Bachelor of Science degree from the University of New South Wales.

**LEE Pui Ling, Angelina**, aged 71, acted as an Independent Non-executive Director of the Company from May 1996 to September 2004, has been a Non-executive Director of the Company since September 2004 and a member of the Nomination Committee of the Company since January 2019. She is a practising solicitor, has a Bachelor of Laws degree and is a Fellow of the Institute of Chartered Accountants in England and Wales. Mrs. Lee was a Member of the Exchange Fund Advisory Committee of the Hong Kong Monetary Authority, a non-executive director of the Securities and Futures Commission and a non-executive Director of TOM Group Limited and Henderson Land Development Company Limited, and an Independent Non-executive Director of Great Eagle Holdings Limited. All the companies mentioned above are listed companies. Mrs. Lee is a director of a company controlled by a substantial shareholder of the Company within the meaning of Part XV of the SFO.

George Colin MAGNUS, aged 84, acted as an Executive Director and Deputy Chairman of the Company from May 1996 to October 2005, has been a Non-executive Director of the Company since November 2005 and a member of the Nomination Committee of the Company since January 2019. He is also a Non-executive Director of CK Hutchison Holdings Limited, a Director of Husky Energy Inc., and an Independent Non-executive Director of HK Electric Investments Manager Limited as the trustee-manager of HK Electric Investments, and HK Electric Investments Limited. He acted as an Executive Director of Cheung Kong (Holdings) Limited ("CKH") since 1980 and Deputy Chairman since 1985 until he retired from these offices in October 2005. He has been a Non-executive Director of CKH since November 2005 until his resignation in June 2015. He has been an Executive Director of Hutchison Whampoa Limited since 1980 and was re-designated as a Non-executive Director since November 2005 until his resignation in June 2015. He served as Deputy Chairman of HWL from 1984 to 1993. Mr. Magnus was previously the Chairman of Power Assets Holdings Limited (formerly known as Hongkong Electric Holdings Limited) from 1993 to 2005, a Non-executive Director from 2005 to 2012 and an Independent Non-executive Director until January 2014. Except for HKEIM, CKH and HWL, all the companies/investment trust mentioned above are listed in Hong Kong or overseas. He is a director of a substantial shareholder of the Company within the meaning of Part XV of the SFO, and a director of a company controlled by a substantial shareholder of the Company. He holds a Master's degree in Economics.

WOO Mo Fong, Susan (alias CHOW WOO Mo Fong, Susan), aged 66, acted as an Executive Director of the Company from March 1997 to July 2016 and an Alternate Director to Mr. Frank John Sixt, an Executive Director of the Company, from May 2006 to July 2016, and has been an Alternate Director to Mr. Fok Kin Ning, Canning, Deputy Chairman of the Company, since May 2006. Mrs. Chow is a Non-executive Director of CK Hutchison Holdings Limited, a Director of Hutchison Telecommunications (Australia) Limited and an Alternate Director of HK Electric Investments Manager Limited as the trustee-manager of HK Electric Investments, and HK Electric Investments Limited. Mrs. Chow is also an Independent Non-executive Director of Hong Kong Exchanges and Clearing Limited. Except for HKEIM, all the companies/investment trust mentioned above are listed in Hong Kong or overseas. She is a director of a substantial shareholder of the Company within the meaning of Part XV of the SFO, and a director of a company controlled by a substantial shareholder of the Company. She is a qualified solicitor and holds a Bachelor's degree in Business Administration.

**MAN Ka Keung, Simon**, aged 63, has been an Alternate Director to Mr. Ip Tak Chuen, Edmond, Deputy Chairman of the Company, since February 2008. He joined the CK Group in December 1987. He is Executive Committee Member and General Manager of Accounts Department of CK Asset Holdings Limited, a listed company. He is a director of certain companies controlled by a substantial shareholder of the Company within the meaning of Part XV of the SFO. He has over 39 years of experience in accounting, auditing, tax and finance. He holds a Bachelor's degree in Economics and is a member of Chartered Accountants Australia and New Zealand.

**Eirene YEUNG**, aged 59, Alternate Director to Mr. Kam Hing Lam, the Group Managing Director of the Company, and the Company Secretary of the Company. She is also Executive Committee Member and Company Secretary, and General Manager of Company Secretarial Department of CK Asset Holdings Limited. She is also the Company Secretary of CK Life Sciences Int'l., (Holdings) Inc. Ms. Yeung is a Non-executive Director of ARA Asset Management (Fortune) Limited, the manager of Fortune Real Estate Investment Trust. All the companies/investment trust mentioned above are listed in Hong Kong. She is a director of certain companies controlled by a substantial shareholder of the Company within the meaning of Part XV of the SFO. Ms. Yeung joined the CK Group in August 1994. She is a solicitor of the High Court of the HKSAR and a non-practising solicitor of the Senior Courts of England and Wales. She is also a fellow member of The Hong Kong Institute of Chartered Secretaries and The Chartered Governance Institute.

# CONSOLIDATED INCOME STATEMENT

for the six months ended 30th June

		Unauc	dited
HK\$ million	Notes	2020	2019
Turnover	3	18,241	18,071
Sales and interest income	0	0.450	0.045
from infrastructure investments	3	3,158	3,245
Other income	4	176	837
Operating costs	5	(1,719)	(1,585)
Finance costs		(144)	(182)
Exchange loss		(51)	(64)
Share of results of associates		1,052	1,601
Share of results of joint ventures		858	2,555
Profit before taxation		3,330	6,407
Taxation	6	(57)	(45)
Profit for the period	7	3,273	6,362
Attributable to:			
Shareholders of the Company		2,860	5,943
Owners of perpetual capital securities		398	398
Non-controlling interests		15	21
		3,273	6,362
Earnings per share	8	HK\$1.14	HK\$2.36

# CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

for the six months ended 30th June

	Unau	dited
HK\$ million	2020	2019
Profit for the period	3,273	6,362
Other comprehensive expense		
Items that may be reclassified subsequently to profit or loss:		
Loss from fair value changes of derivatives		
designated as effective cash flow hedges	(107)	(156)
Gain from fair value changes of derivatives designated as effective net investment hedges	3,081	8
Exchange differences on translation of financial statements of foreign operations	(2,736)	(455)
Share of other comprehensive expense of associates	(2,730)	(433)
Share of other comprehensive expense of joint ventures	(1,199)	(1,033)
Reserves released upon disposal of an associate	_	173
Reserves released upon disposal of joint ventures	_	(5)
Income tax relating to components of other comprehensive income	503	477
	(1,012)	(1,751)
Items that will not be reclassified to profit or loss:		( ) - /
items that will not be reclassified to profit of loss.		
Share of other comprehensive income of associates	14	103
Share of other comprehensive income of joint ventures	51	552
Income tax relating to components of other comprehensive income	27	$(\Omega \Omega)$
		(90)
	92	565
Other comprehensive expense for the period	(920)	(1,186)
Total comprehensive income for the period	2,353	5,176
Attributable to:		
Shareholders of the Company	1,940	4,758
Owners of perpetual capital securities	398	398
Non-controlling interests	15	20
	2,353	5,176

# CONSOLIDATED STATEMENT OF FINANCIAL POSITION

HK\$ million	Notes	Unaudited 30/6/2020	Audited 31/12/2019
Property, plant and equipment Investment properties Interests in associates Interests in joint ventures Other financial assets Derivative financial instruments Goodwill and intangible assets Deferred tax assets		2,796 398 35,840 102,391 1,842 2,177 2,413 3	2,805 398 36,814 104,952 1,871 1,107 2,486 3
Total non-current assets		147,860	150,436
Inventories Derivative financial instruments Debtors and prepayments Bank balances and deposits	10	162 2,308 983 15,735	137 1,452 1,082 12,077
Total current assets		19,188	14,748
Bank and other loans Derivative financial instruments Creditors, accruals and others Taxation	11	3,984 66 6,055 142	4,447 345 5,361 150
Total current liabilities		10,247	10,303
Net current assets		8,941	4,445
Total assets less current liabilities		156,801	154,881
Bank and other loans Derivative financial instruments Deferred tax liabilities Other non-current liabilities		31,699 604 426 229	27,295 547 450 215
Total non-current liabilities		32,958	28,507
Net assets		123,843	126,374
Representing: Share capital Reserves	12	2,651 106,408	2,651 108,953
Equity attributable to shareholders of the Company Perpetual capital securities Non-controlling interests		109,059 14,701 83	111,604 14,701 69
Total equity		123,843	126,374

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

for the six months ended 30th June, 2020

			Attri	butable to s	hareholders	of the Corr	ipany					
HK\$ million	Share capital	Share premium	Treasury shares	Contributed surplus	Property revaluation reserve	Hedging reserve	Exchange translation reserve	Retained profits	Sub-total	Perpetual capital securities	Non- controlling interests	Total
At 1st January, 2020 (audited)	2,651	25,299	(9,245)	6,062	68	(3,625)	(8,496)	98,890	111,604	14,701	69	126,374
Profit for the period	-	-	-	-	-	_	-	2,860	2,860	398	15	3,273
Loss from fair value changes of derivatives designated as effective cash flow hedges	-	_	_	_	_	(107)	_	_	(107)	-	_	(107)
Gain from fair value changes of derivatives designated as effective net investment hedges	-	_	_	_	-	-	3,081	-	3,081	-	_	3,081
Exchange differences on translation of financial statements of foreign operations	-	_	_	_	-	-	(2,736)	-	(2,736)	-	_	(2,736)
Share of other comprehensive (expense)/income of associates	_	_	_	_	_	(598)	44	14	(540)	-	-	(540)
Share of other comprehensive (expense)/income of joint ventures	_	_	_	_	-	(1,199)	_	51	(1,148)	_	_	(1,148)
Income tax relating to components of other comprehensive income	_	_	_	_	_	503	_	27	530	_	_	530
Total comprehensive (expense)/income for the period	_	_	_	_		(1,401)	389	2,952	1,940	398	15	2,353
Dividend paid	-	-	-	-	-	-	-	(4,485)	(4,485)	-	(1)	(4,486)
Distribution paid on perpetual capital securities	_	-	-	_	-	-	_	-	-	(398)	-	(398)
At 30th June, 2020 (unaudited)	2,651	25,299	(9,245)	6,062	68	(5,026)	(8,107)	97,357	109,059	14,701	83	123,843

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY (CONT'D)

for the six months ended 30th June, 2019

			Attrik	outable to s	hareholders	of the Corr	ipany					
HK\$ million	Share capital	Share premium	Treasury shares	Contributed surplus	Property revaluation reserve	Hedging reserve	Exchange translation reserve	Retained profits	Sub-total	Perpetual capital securities	Non- controlling interests	Total
At 1st January, 2019 (audited)	2,651	25,299	(9,245)	6,062	68	(2,912)	(8,676)	93,926	107,173	14,701	30	121,904
Opening adjustments arising from adoption of HKFRS 16	-	-	-	-	-	-	_	(68)	(68)	-	-	(68)
At 1st January, 2019 (as restated)	2,651	25,299	(9,245)	6,062	68	(2,912)	(8,676)	93,858	107,105	14,701	30	121,836
Profit for the period	-	-	-	-	-	-	-	5,943	5,943	398	21	6,362
Loss from fair value changes of derivatives designated as effective cash flow hedges	_	_	_	_	_	(156)	_	_	(156)	_	_	(156)
Gain from fair value changes of derivatives designated as effective net investment hedges	_	_	_	_	_	_	8	_	8	_	_	8
Exchange differences on translation of financial statements of foreign operations	_	_	_	_	_	_	(454)	_	(454)	_	(1)	(455)
Share of other comprehensive (expense)/income of associates	_	_	_	_	_	(790)	30	103	(657)	_	_	(657)
Share of other comprehensive (expense)/income of joint ventures	_	_	_	_	_	(1,033)	_	552	(481)	_	_	(481)
Reserves released upon disposal of an associate	_	_	_	_	_	39	134	_	173	_	_	173
Reserves released upon disposal of joint ventures	_	_	_	_	_	_	(5)	_	(5)	_	_	(5)
Income tax relating to components of other comprehensive							(0)		(0)			(0)
income	-	-	-	-	-	477	-	(90)	387	-	-	387
Total comprehensive (expense)/income for the period	_	_	_	_	_	(1,463)	(287)	6,508	4,758	398	20	5,176
Dividend paid	-	-	-	-	-	-	-	(4,410)	(4,410)	-	-	(4,410)
Distribution paid on perpetual capital securities	-	-	-	_	-	_	-	-	-	(398)	-	(398)
At 30th June, 2019 (unaudited)	2,651	25,299	(9,245)	6,062	68	(4,375)	(8,963)	95,956	107,453	14,701	50	122,204

# CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

for the six months ended 30th June

	Unau	dited
HK\$ million	2020	2019
Net cash from operating activities	1,442	2,131
Net cash from investing activities	3,209	4,719
Net cash utilised in financing activities	(993)	(4,423)
Net increase in cash and cash equivalents	3,658	2,427
Cash and cash equivalents at 1st January	12,077	6,090
Cash and cash equivalents at 30th June	15,735	8,517

## **1. BASIS OF PREPARATION**

The consolidated interim financial statements are prepared in accordance with Hong Kong Accounting Standard 34 "Interim Financial Reporting" issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and Appendix 16 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited ("Hong Kong Stock Exchange").

The accounting policies adopted for the preparation of the consolidated interim financial statements are consistent with those set out in the Group's consolidated annual financial statements for the year ended 31st December, 2019, except for adoption of new and amendments to Hong Kong Financial Reporting Standards ("HKFRSs") issued by the HKICPA which are effective to the Group for accounting periods beginning on or after 1st January, 2020. Apart from the changes in accounting policies as set out in note 2 below, the adoption of those new and amendments to HKFRSs has no material impact on the Group's results and financial position for the current or prior periods and does not result in any significant change in accounting policies of the Group.

# 2. CHANGES IN ACCOUNTING POLICIES

### Amendments to HKFRS 9, HKAS 39 and HKFRS 7 "Interest Rate Benchmark Reform"

In the current period, the Group has adopted Amendments to HKFRS 9, HKAS 39 and HKFRS 7 "Interest Rate Benchmark Reform" (the "Amendments") which are effective for the accounting periods beginning on or after 1st January, 2020. The Amendments were applied retrospectively to hedging relationships that existed on 1st January, 2020 or were designated thereafter and that are directly affected by interest rate benchmark reform.

The Group has certain bank borrowings carrying interest at floating rate which were determined with reference to London Interbank Offered Rate ("LIBOR"). Interest rate swaps were utilised and designated as cash flow hedges to manage its exposure to interest rate movements. Under the ongoing interest rate benchmark reform, there is uncertainty over the negotiation with the counterparties on the introduction of fall back clauses. The Amendments modify certain hedge accounting requirements to allow hedge accounting to continue during the period of uncertainty.

The Amendments will continue to be applied until the uncertainty arising from the interest rate benchmark reform ends.

# 3. TURNOVER

Turnover represents net sales of infrastructure materials, interest income from loans granted to associates and joint ventures, sales of waste management services and share of turnover of joint ventures. The turnover were substantially recognised at a point of time.

Turnover comprises both sales and interest income from infrastructure investments and share of turnover of joint ventures as follows:

	• • • • • • • • • • • • • • • • • • • •	hs ended June
HK\$ million	2020	2019
Sales of infrastructure materials	1,055	945
Interest income from loans granted to associates	134	146
Interest income from loans granted to joint ventures	1,344	1,413
Sales of waste management services	625	741
Sales and interest income from infrastructure		
investments	3,158	3,245
Share of turnover of joint ventures	15,083	14,826
Turnover	18,241	18,071

# 4. OTHER INCOME

Other income includes the following:

	Six mont 30th	hs ended June
HK\$ million	2020	2019
Gain on disposal of an associate	-	427
Gain on disposal of joint ventures	-	88
Bank interest income	123	79

# 5. OPERATING COSTS

Operating costs include the following:

	Six mont 30th	hs ended June
HK\$ million	2020	2019
Cost of inventories sold	870	724
Cost of services provided	392	437
Depreciation of property, plant and equipment	115	112
Amortisation of intangible assets	20	14

# 6. TAXATION

Taxation is provided for at the applicable tax rates on the estimated assessable profits less available tax losses. Deferred taxation is provided on temporary differences under the liability method using tax rates applicable to the Group's operations in different countries.

	Six mont 30th	
HK\$ million	2020	2019
Current taxation – Hong Kong Current taxation – outside Hong Kong Deferred taxation	1 59 (3)	- 26 19
Total	57	45

# 7. PROFIT FOR THE PERIOD AND SEGMENT INFORMATION

for the six months ended 30th June

							Infrasi	tructure I	Infrastructure Investments	ints										
	Investri Power Hold Limi	Investment in Power Assets Holdings Limited	United K	United Kingdom	Australia	alia	Continental Europe	ental pe	Hong Kong and Mainland China	kong nland a	Canada		New Zealand	and	Total before unallocated items	fore	Unallocated items	ated	Consolidated	lated
HK\$ million	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019
Turnover	1	1	9,268	8,755	2,968	3,191	2,658	2,673	1,499	1,405	980	1,025	868	1,022 18	18,241 18	18,071	1	1	18,241	18,071
Sales and interest income from infrastructure investments	1	1	743	741	284	360	337	340	1.055	945	114	118	625	741	3,158	3.245	1	- 1	3,158	3.245
Bank interest income	1	I	1	I	1	I	1	I	29	23	1	I	1	I	29	23	94	56	123	62
Other income	1	I	ľ	I	ľ	21	I	T	17	22	I	I	34	2	51	45	2	198	53	243
Depreciation and amortisation	1	I	1	I	1	I	I	I	(47)	(46)	1	I	(88)	(80)	(135)	(126)	ľ	T	(135)	(126)
Other operating expenses	ľ	I	ľ	I	1	I	I	I	(918)	(171)	1	I	(525)	(220)	(1,443)	(,341)	(141)	(118)	(1,584)	1,459)
Finance costs	I	I	I	I	1	I	I	I	1	I	1	I	(21)	(34)	(21)	(34)	(123)	(148)	(144)	(182)
Exchange loss	1	I	1	I	1	I	1	I	1	E	1	I	1	I	T	Ē	(51)	(63)	(51)	(64)
Gain on disposal of an associate	I	427	I	I	I	I	ı	I	I	I	1	I	I	I	I	427	ľ	I	ı	427
Gain on disposal of joint ventures	'	I	ľ	I	ľ	1	I	T	ı	88	ľ	T	'	1	ı	88	ľ	T	I	88
Share of results of associates and joint ventures	813	1.363	200	1.749	634	722	156	168	32	51	47	72	28	31	1.910	4,156	ľ	I	1.910	4.156
													1					į		
Profit/(Loss) before taxation Taxation	813	1,/90	943	2,490 -	918 -	1,103	493 -	- 208	168 (42)	311 (24)	161 (15)	190 (7)	23	90 (14)	3,549 (57)	6,482 (45)	(219) -	-	3,330 (57)	6,407 (45)
Profit/(Loss) for the period	813	1,790	943	2,490	918	1,103	493	508	126	287	146	183	53	76 3	3,492 (	6,437	(219)	(75)	3,273	6,362
Attributable to: Shareholders of the Company	813	1 790	943	2 490	918	1 103	49.3	508	ŧ	266	146	183	53	76	3 477	6.416	(617)	(473)	2.860	5 943
Owners of perpetual capital				) I Î									; '				308	308	308	308
Non-controlling interests	I	I	I	I	I	I	1	I	15	21	1	I	1	I	15	21	I		15	21
	813	1,790	943	2,490	918	1,103	493	508	126	287	146	183	53	76 3	3,492 (	6,437	(219)	(75)	3,273	6,362
						1		ĺ				ĺ						Į.		

# NOTES TO THE CONSOLIDATED INTERIM FINANCIAL STATEMENTS

# 7. PROFIT FOR THE PERIOD AND SEGMENT INFORMATION (CONT'D)

Segment profit attributable to shareholders of the Company represents the profit earned by each segment after the profit attributable to owners of perpetual capital securities and non-controlling interests without allocation of gains or losses from treasury activities, corporate overheads and other expenses of the Group's head office.

# 8. EARNINGS PER SHARE

The calculation of earnings per share is based on the profit attributable to shareholders of the Company of HK\$2,860 million (2019: HK\$5,943 million) and on 2,519,610,945 shares (2019: 2,519,610,945 shares) in issue during the interim period.

The 131,065,097 shares issued in connection with the issue of perpetual capital securities in March 2016 were excluded from the calculation of earnings per share since these shares are disregarded for the purpose of determining the number of shares held by the public.

# 9. INTERIM DIVIDEND

The interim dividend declared by the Board of Directors is as follows:

	Six months ended 30th June	
HK\$ million	2020	2019
Interim dividend of HK\$0.68 per share (2019: HK\$0.68 per share)	1,713	1,713

During the six months ended 30th June, 2020, interim dividend declared by the Board of Directors amounted to HK\$1,713 million (2019: HK\$1,713 million) are stated after elimination of HK\$89 million (2019: HK\$89 million) for the shares issued in connection with the issue of perpetual capital securities in March 2016.

# **10. DEBTORS AND PREPAYMENTS**

Included in debtors and prepayments are trade debtors of HK\$234 million (HK\$263 million at 31st December, 2019) and their aging analysis is as follows:

HK\$ million	30/6/2020	31/12/2019
Current	158	171
Less than 1 month past due	63	70
1 to 3 months past due	8	17
More than 3 months but less than 12 months past due	11	10
More than 12 months past due	8	7
Amount past due	90	104
Loss allowance	(14)	(12)
Total after allowance	234	263

Trade with customers is carried out largely on credit, except for new customers, residential customers of waste management services and customers with unsatisfactory payment records, where payment in advance is normally required. Invoices are normally due within 1 month of issuance, except for certain well-established customers, where the terms are extended to 2 months, and certain customers with disputed items, where the terms are negotiated individually. Each customer has a maximum credit limit, which was granted and approved by senior management in accordance with the laid-down credit review policy and procedures.

# **11. CREDITORS, ACCRUALS AND OTHERS**

Included in creditors, accruals and others are trade creditors of HK\$221 million (HK\$248 million at 31st December, 2019) and their aging analysis is as follows:

HK\$ million	30/6/2020	31/12/2019
Current	162	194
1 month	27	26
2 to 3 months	11	7
Over 3 months	21	21
Total	221	248

# **12. SHARE CAPITAL**

There were no movements in the share capital of the Company in the six months ended 30th June, 2020.

# **13. FAIR VALUE MEASUREMENT OF FINANCIAL INSTRUMENTS**

Except for certain investments in securities which are stated at cost, the carrying values of all financial assets and financial liabilities approximate to their fair values.

The fair value of the Group's financial instruments and non-financial instruments are grouped into Level 1 to 3 with reference to the observability and significance of the inputs used in the valuation technique as follows:

- Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

At 30th June, 2020, investment properties amounting to HK\$398 million (HK\$398 million at 31st December, 2019) and unlisted investment in securities amounting to HK\$487 million (HK\$508 million at 31st December, 2019) were measured at fair value based on value inputs, other than quoted prices, that are observable either directly or indirectly. Other investments amounting to HK\$1,189 million (HK\$1,189 million at 31st December, 2019) were measured at fair value based on value inputs that are not observable market data but change of these value inputs to reasonable possible alternatives would not have material effect on the Group's results and financial position.

Derivative financial instruments were measured at fair value based on value inputs, other than quoted prices, that are observable either directly or indirectly.

## NOTES TO THE CONSOLIDATED INTERIM FINANCIAL STATEMENTS

#### **14. COMMITMENTS**

The Group's capital commitments outstanding at 30th June, 2020 and not provided for in the consolidated interim financial statements are as follows:

	Contracted but not provided for		
HK\$ million	30/6/2020	31/12/2019	
Investment in a joint venture Plant and machinery	11 122	242 219	
Total	133	461	

#### **15. CONTINGENT LIABILITIES**

The contingent liabilities of the Group are as follows:

HK\$ million	30/6/2020	31/12/2019
Guarantee in respect of bank loan drawn by a joint venture	1,118	1,161
Other guarantees given in respect of a joint venture	443	493
Performance bond indemnities	153	103
Total	1,714	1,757

#### **16. REVIEW OF CONSOLIDATED INTERIM FINANCIAL STATEMENTS**

The consolidated interim financial statements are unaudited, but have been reviewed by the Audit Committee.

As at 30th June, 2020, the interests or short positions of the Directors and chief executives of the Company in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance ("SFO")) which were notified to the Company and The Stock Exchange of Hong Kong Limited ("Stock Exchange") pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which they were taken or deemed to have under such provisions of the SFO), or which were recorded in the register required to be kept by the Company under Section 352 of the SFO, or which were required, pursuant to the Model Code for Securities Transactions by Directors adopted by the Company ("Model Code"), to be notified to the Company and the Stock Exchange, were as follows:

			Number of Ordinary Shares / Share Stapled Units			Units		
Name of Company	Name of Director	Capacity	Personal Interests	Family Interests	Corporate Interests	Other Interests	Total	Approximate % of Shareholding
Company	Li Tzar Kuoi, Victor	Interest of child or spouse & beneficiary of trusts	_	227,000	-	5,428,000 (Note 1)	5,655,000	0.21%
	Kam Hing Lam	Beneficial owner	100,000	_	-	-	100,000	0.003%
CK Hutchison Holdings Limited	Li Tzar Kuoi, Victor	Beneficial Owner, interest of child or spouse, interest of controlled corporations & beneficiary of trusts	220,000	405,200	4,600,850 (Note 3)	1,160,195,710 (Note 2)	1,165,421,760	30.22%
	Kam Hing Lam	Beneficial owner & interest of child or spouse	51,040	57,360	-	-	108,400	0.002%
	Fok Kin Ning, Canning	Interest of controlled corporation	-	-	6,011,438 (Note 8)	-	6,011,438	0.15%
	Frank John Sixt	Beneficial owner	166,800	_	-	-	166,800	0.004%
	Lan Hong Tsung, David	Beneficial owner	13,680	-	-	-	13,680	0.0003%
	Lee Pui Ling, Angelina	Beneficial owner	111,334	-	-	-	111,334	0.002%

#### (1) LONG POSITIONS IN SHARES

#### (1) LONG POSITIONS IN SHARES (CONT'D)

			Number of Ordinary Shares / Share Stapled Units					
Name of Company	Name of Director	Capacity	Personal Interests	Family Interests	Corporate Interests	Other Interests	Total	Approximate % of Shareholding
CK Hutchison Holdings Limited (Cont'd)	George Colin Magnus	Beneficial owner, interest of child or spouse & founder & beneficiary of a discretionary trust	85,361	16,771	-	833,868 (Note 9)	936,000	0.02%
	Chow Woo Mo Fong, Susan	Beneficial owner	129,960	-	-	-	129,960	0.003%
	Man Ka Keung, Simon	Beneficial owner & interest of child or spouse	9,895 (Note 10)	11,895 (Note 10)	-	-	11,895	0.0003%
Power Assets	Kam Hing Lam	Interest of child or spouse	-	100,000	-	-	100,000	0.004%
Holdings Limited	Lee Pui Ling, Angelina	Beneficial owner	8,800	-	-	-	8,800	0.0004%
HK Electric Investments and HK Electric Investments Limited	Li Tzar Kuoi, Victor	Interest of controlled corporations	-	-	7,870,000 (Note 5)	-	7,870,000	0.08%
	Kam Hing Lam	Interest of child or spouse	-	1,025,000	-	-	1,025,000	0.01%
	Fok Kin Ning, Canning	Interest of controlled corporation	-	-	2,000,000 (Note 8)	-	2,000,000	0.02%
	Lee Pui Ling, Angelina	Beneficial owner	2,000	-	-	-	2,000	0.00002%
Hutchison Telecommunications	Fok Kin Ning, Canning	Beneficial owner & interest of controlled corporation	4,100,000	-	1,000,000 (Note 8)	-	5,100,000	0.037%
(Australia) Limited	Frank John Sixt	Beneficial owner	1,000,000	-	-	-	1,000,000	0.007%
Hutchison Telecommunications Hong Kong Holdings Limited	Li Tzar Kuoi, Victor	Interest of child or spouse, interest of controlled corporations & beneficiary of trusts	-	192,000	353,292,749 (Note 7)	153,280 (Note 6)	353,638,029	7.33%
	Fok Kin Ning, Canning	Interest of controlled corporation	-	-	1,202,380 (Note 8)	-	1,202,380	0.024%
	Frank John Sixt	Beneficial owner	255,000	-	-	-	255,000	0.005%
	George Colin Magnus	Beneficial owner & interest of child or spouse	13,201	132	-	-	13,333	0.0002%
	Chow Woo Mo Fong, Susan	Beneficial owner	250,000	-	_	-	250,000	0.005%

#### (2) LONG POSITIONS IN DEBENTURES

			Amount of Debentures				
Name of Company	Name of Director	Capacity	Personal Interests	Family Interests	Corporate Interests	Other Interests	Total
CK Hutchison Capital Securities (17) Limited	Li Tzar Kuoi, Victor	Interest of controlled corporation	-	_	US\$38,000,000 Subordinated Guaranteed Perpetual Capital Securities (Note 4)	_	US\$38,000,000 Subordinated Guaranteed Perpetual Capital Securities

#### Notes:

1. The discretionary beneficiaries of each of The Li Ka-Shing Unity Discretionary Trust ("DT1") and another discretionary trust ("DT2") are, inter alia, Mr. Li Tzar Kuoi, Victor, his wife and children, and Mr. Li Tzar Kai, Richard. Each of the trustees of DT1 and DT2 holds units in The Li Ka-Shing Unity Trust ("UT1") but is not entitled to any interest or share in any particular property comprising the trust assets of the said unit trust. Li Ka-Shing Unity Trustee Company Limited ("TUT1") as trustee of UT1 holds a total of 5,428,000 shares of the Company.

The entire issued share capital of TUT1 and of the trustees of DT1 and DT2 are owned by Li Ka-Shing Unity Holdings Limited ("Unity Holdco"). Mr. Li Ka-shing and Mr. Li Tzar Kuoi, Victor are respectively interested in one-third and two-thirds of the entire issued share capital of Unity Holdco. TUT1 is interested in the shares of the Company by reason only of its obligation and power to hold interests in those shares in its ordinary course of business as trustee and, when performing its functions as trustee, exercises its power to hold interests in the shares of the Company independently without any reference to Unity Holdco or any of Mr. Li Ka-shing and Mr. Li Tzar Kuoi, Victor as a holder of the shares of Unity Holdco as aforesaid.

By virtue of the above and as a director of the Company and a discretionary beneficiary of each of DT1 and DT2, Mr. Li Tzar Kuoi, Victor is taken to have a duty of disclosure in relation to the shares of the Company held by TUT1 as trustee of UT1 under the SFO.

Notes (Cont'd):

- 2. The 1,160,195,710 shares in CK Hutchison Holdings Limited ("CK Hutchison") comprise:
  - (a) 1,003,380,744 shares held by TUT1 as trustee of UT1 together with certain companies which TUT1 as trustee of UT1 is entitled to exercise or control the exercise of one-third or more of the voting power at their general meetings ("TUT1 related companies"). By virtue of being a director of the Company and a discretionary beneficiary of each of DT1 and DT2 as described in Note 1 above, Mr. Li Tzar Kuoi, Victor is taken to have a duty of disclosure in relation to the said shares of CK Hutchison held by TUT1 as trustee of UT1 and TUT1 related companies under the SFO.
  - (b) 72,387,720 shares held by Li Ka-Shing Castle Trustee Company Limited ("TUT3") as trustee of The Li Ka-Shing Castle Trust ("UT3") together with certain companies which TUT3 as trustee of UT3 is entitled to exercise or control the exercise of one-third or more of the voting power at their general meetings ("TUT3 related companies"). The discretionary beneficiaries of each of the two discretionary trusts ("DT3" and "DT4") are, inter alia, Mr. Li Tzar Kuoi, Victor, his wife and children, and Mr. Li Tzar Kai, Richard. Each of the trustees of DT3 and DT4 holds units in UT3 but is not entitled to any interest or share in any particular property comprising the trust assets of the said unit trust.

The entire issued share capital of TUT3 and of the trustees of DT3 and DT4 are owned by Li Ka-Shing Castle Holdings Limited ("Castle Holdco"). Mr. Li Ka-shing and Mr. Li Tzar Kuoi, Victor are respectively interested in one-third and two-thirds of the entire issued share capital of Castle Holdco. TUT3 is only interested in the shares of CK Hutchison by reason only of its obligation and power to hold interests in those shares in its ordinary course of business as trustee and, when performing its functions as trustee, exercises its power to hold interests in the shares of CK Hutchison independently without any reference to Castle Holdco or any of Mr. Li Ka-shing and Mr. Li Tzar Kuoi, Victor as a holder of the shares of Castle Holdco as aforesaid.

By virtue of the above and as a director of the Company and a discretionary beneficiary of each of DT3 and DT4, Mr. Li Tzar Kuoi, Victor is also taken to have a duty of disclosure in relation to the said 72,387,720 shares of CK Hutchison held by TUT3 as trustee of UT3 and TUT3 related companies under the SFO.

(c) 84,427,246 shares held by a company controlled by Li Ka-Shing Castle Trustee Corporation Limited as trustee of DT3.

Notes (Cont'd):

- 3. The 4,600,850 shares in CK Hutchison comprise:
  - (a) 3,223,850 shares held by certain companies in which Mr. Li Tzar Kuoi, Victor is entitled to exercise or control the exercise of one-third or more of the voting power at their general meetings.
  - (b) 300,000 shares held by Li Ka Shing Foundation Limited ("LKSF"). By virtue of the terms of the constituent documents of LKSF, Mr. Li Tzar Kuoi, Victor may be regarded as having the ability to exercise or control the exercise of one-third or more of the voting power at general meetings of LKSF.
  - (c) 1,077,000 shares held by a wholly-owned subsidiary of Li Ka Shing (Global) Foundation ("LKSGF"). By virtue of the terms of the constituent documents of LKSGF, Mr. Li Tzar Kuoi, Victor may be regarded as having the ability to exercise or control the exercise of one-third or more of the voting power at general meetings of LKSGF.
- 4. Such interests are held by a company of which Mr. Li Tzar Kuoi, Victor is entitled to exercise or control the exercise of one-third or more of the voting power at its general meetings.
- 5. The 7,870,000 share stapled units in HK Electric Investments and HK Electric Investments Limited comprise:
  - (a) 2,700,000 share stapled units held by a wholly-owned subsidiary of LKSGF. By virtue of the terms of the constituent documents of LKSGF, Mr. Li Tzar Kuoi, Victor may be regarded as having the ability to exercise or control the exercise of one-third or more of the voting power at general meetings of LKSGF.
  - (b) 5,170,000 share stapled units held by LKSF. By virtue of the terms of the constituent documents of LKSF, Mr. Li Tzar Kuoi, Victor may be regarded as having the ability to exercise or control the exercise of one-third or more of the voting power at general meetings of LKSF.
- 6. 153,280 shares in Hutchison Telecommunications Hong Kong Holdings Limited ("HTHK") are held by TUT3 as trustee of UT3. By virtue of being a director of the Company and discretionary beneficiary of each of DT3 and DT4 as described in Note 2(b) above, Mr. Li Tzar Kuoi, Victor is taken to have a duty of disclosure in relation to the said 153,280 shares of HTHK held by TUT3 as trustee of UT3 under the SFO.

Notes (Cont'd):

- 7. The 353,292,749 shares in HTHK comprise:
  - (a) 2,519,250 shares held by certain companies in which Mr. Li Tzar Kuoi, Victor is entitled to exercise or control the exercise of one-third or more of the voting power at their general meetings.
  - (b) 245,546 shares held by LKSGF. By virtue of the terms of the constituent documents of LKSGF, Mr. Li Tzar Kuoi, Victor may be regarded as having the ability to exercise or control the exercise of one-third or more of the voting power at general meetings of LKSGF.
  - (c) 350,527,953 shares held by LKSF. By virtue of the terms of the constituent documents of LKSF, Mr. Li Tzar Kuoi, Victor may be regarded as having the ability to exercise or control the exercise of one-third or more of the voting power at general meetings of LKSF.
- 8. Such interests are held by a company which is equally owned by Mr. Fok Kin Ning, Canning and his wife.
- 9. Such interests comprise 184,000 shares held by a company controlled by a trust under which Mr. George Colin Magnus is a discretionary beneficiary and 649,868 shares indirectly held by a trust of which Mr. George Colin Magnus is the settlor and a discretionary beneficiary.
- 10. Such 9,895 shares are jointly held by Mr. Man Ka Keung, Simon and his wife, the remaining 2,000 shares are held by his wife.

Save as disclosed above, none of the Directors or chief executives of the Company had, as at 30th June, 2020, any interests or short positions in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which would have to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which they were taken or deemed to have under such provisions of the SFO), or which were recorded in the register required to be kept by the Company under Section 352 of the SFO, or which were required to be notified to the Company and the Stock Exchange pursuant to the Model Code.

## INTERESTS AND SHORT POSITIONS OF SHAREHOLDERS

So far as is known to any Director or chief executive of the Company, as at 30th June, 2020, shareholders (other than Directors or chief executives of the Company) who had interests or short positions in the shares or underlying shares of the Company which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept by the Company under Section 336 of the SFO were as follows:

## LONG POSITIONS OF SUBSTANTIAL SHAREHOLDERS IN THE SHARES OF THE COMPANY

Name	Capacity	Number of Ordinary Shares	Total	Approximate % of Shareholding
Hutchison Infrastructure Holdings Limited	(1) Beneficial owner	1,906,681,945 ) (Note i) ) )	2,037,747,042	76.87%
	(2) Interest of controlle corporation	ed 131,065,097) (Note iv) )		
CK Hutchison Global Investments Limited	(1) Interest of controlle corporations	ed 1,906,681,945 ) (Note ii) )	0.007.747.040	70.07%
	(2) Interest of controlle corporation	) d 131,065,097 ) (Note iv) )	2,037,747,042	76.87%
CK Hutchison Holdings Limited	(1) Interest of controlle corporations	d 1,906,681,945) (Note iii))		
	(2) Interest of controlle corporation	) d 131,065,097 ) (Note iv) )	2,037,747,042	76.87%

## INTERESTS AND SHORT POSITIONS OF SHAREHOLDERS

#### Notes:

- 1,906,681,945 shares of the Company are held by Hutchison Infrastructure Holdings Limited ("HIHL"), an indirect subsidiary of CK Hutchison Global Investments Limited ("CK Global"). Its interests are duplicated in the interests of CK Global in the Company described in Note ii below.
- ii. CK Global is deemed to be interested in the 1,906,681,945 shares of the Company referred to in Note i above as certain subsidiaries of CK Global are entitled to exercise or control the exercise of more than one-third of the voting power at general meetings of HIHL.
- iii. CK Hutchison Holdings Limited ("CK Hutchison") is deemed to be interested in the 1,906,681,945 shares of the Company referred to in Note ii above as CK Hutchison is entitled to exercise or control the exercise of more than one-third of the voting power at general meetings of CK Global.
- iv. The 131,065,097 shares are held by OVPH Limited ("OVPH") by virtue of the US\$1,200,000,000 5.875% Guaranteed Perpetual Capital Securities ("Perpetual Securities") issued on 2nd March, 2016. The Perpetual Securities were issued by OVPH and guaranteed by the Company. A swap agreement was entered into between the Company and OVPH under which OVPH is obliged to act in accordance with directions from the Company on certain matters. As a result, the Company is deemed by virtue of section 316(2) of the SFO to be interested in such voting shares as OVPH is interested. HIHL, CK Global and CK Hutchison are in turn deemed to be interested in the same 131,065,097 shares of the Company held by OVPH for the reasons set out in Notes ii and iii above.

Save as disclosed above, as at 30th June, 2020, the Company had not been notified by any persons (other than Directors or chief executives of the Company) who had interests or short positions in the shares or underlying shares of the Company which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept by the Company under Section 336 of the SFO.

The Board of Directors ("Board") and the management of the Company are committed to the maintenance of good corporate governance practices and procedures. The corporate governance principles of the Company emphasize a quality Board, sound internal controls, and transparency and accountability to all shareholders.

The Company had applied the principles and complied with all code provisions (except as stated below) and, where applicable, the recommended best practices of the Corporate Governance Code ("CG Code") as set out in Appendix 14 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited ("Listing Rules") throughout the six months ended 30th June, 2020.

In accordance with code provision A.5.1 of the CG Code, the Company established its nomination committee ("Nomination Committee") on 1st January, 2019 which is chaired by the Chairman of the Board. When the need to select, nominate or re-elect Directors arises, the Nomination Committee will establish a sub-committee comprising a majority of Independent Non-executive Directors that is chaired by the Chairman of the Board in compliance with the requirements under the Listing Rules in relation to the composition of the nomination committee to consider and if appropriate, recommend the nomination of Directors to be appointed or re-elected. While the Nomination Committee comprises all Directors of the Company, this is consistent with the established approach of the Company that the full Board as a whole is responsible for reviewing the selection and appointment of Directors.

The Group is committed to achieving and maintaining standards of openness, probity and accountability. In line with this commitment and in compliance with the CG Code, the audit committee of the Company ("Audit Committee") has established the Procedures for Reporting Possible Improprieties in Matters of Financial Reporting, Internal Control or Other Matters. In addition, the Company has also established the Policy on Handling of Confidential Information, Information Disclosure, and Securities Dealing for compliance by the Company's employees.

#### (1) BOARD COMPOSITION AND BOARD PRACTICES

The Board is collectively responsible for the oversight of the management of the business and affairs of the Group with the objective of enhancing shareholders' value. The Board consists of a total of seventeen Directors, comprising eight Executive Directors, two Non-executive Directors and seven Independent Non-executive Directors. Three Alternate Directors were appointed. More than one-third of the Board are Independent Non-executive Directors and more than one of them have appropriate professional qualifications, or accounting or related financial management expertise as required by the Listing Rules. All Directors (including Non-executive Directors) are subject to retirement by rotation once every three years and are subject to re-election in accordance with the Company's Bye-laws and the CG Code.

The positions of the Chairman and the Group Managing Director are currently held by separate individuals with a view to maintaining an effective segregation of duties respecting management of the Board and the day-to-day management of the Group's business.

All Directors have made active contribution to the affairs of the Board and the Board has always acted in the best interests of the Group. In addition to regular Board meetings, the Chairman meets with the Independent Non-executive Directors without the presence of other Directors at least once every year.

The Company Secretary is responsible to the Board for ensuring that Board procedures are followed and for ensuring that the Board is briefed on all legislative, regulatory and corporate governance developments and that the Board has regard to them when making decisions. The Company Secretary is also directly responsible for the Group's compliance with the continuing obligations of the Listing Rules, Codes on Takeovers and Mergers and Share Buy-backs, Companies Ordinance, the Securities and Futures Ordinance and other applicable laws, rules and regulations.

#### (2) MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS

The Company had adopted the Model Code for Securities Transactions by Directors of Listed Issuers ("Model Code") set out in Appendix 10 to the Listing Rules as its own code of conduct regarding Directors' securities transactions effective from 31st March, 2004, which will be revised and adopted from time to time. Confirmation has been received from all Directors that they have complied with the required standards set out in the Model Code during the six months ended 30th June, 2020.

Written guidelines on no less exacting terms than the Model Code relating to securities transactions for employees are set out in the Employee Handbook of the Company.

#### (3) RISK MANAGEMENT AND INTERNAL CONTROLS

The Company has an internal audit function in place to provide an independent assessment of the Group's risk management and internal control systems and review of their effectiveness in accordance with the CG Code. The Group Internal Audit prepares its audit plan using a risk based methodology in consultation with, but independent of, the management for review by the Audit Committee. The audit work focuses on financial, operational and compliance controls review and those areas of the Group's activities with significant perceived risks. An integral part of the internal audit function is to monitor and ensure effective implementation of the risk management and internal control systems.

The Board, through the Audit Committee, has conducted a review of the effectiveness of the risk management and internal control systems of the Group for the six months ended 30th June, 2020.

#### (4) AUDIT COMMITTEE

The Company established the Audit Committee on 11th December, 1998 and has formulated its written terms of reference, which have from time to time been modified, in accordance with the prevailing provisions of the CG Code. The Audit Committee comprises four Independent Non-executive Directors, namely, Mrs. Sng Sow-mei alias Poon Sow Mei (Chairman of the Audit Committee), Mr. Cheong Ying Chew, Henry, Mr. Lan Hong Tsung, David and Mr. Paul Joseph Tighe. The principal duties of the Audit Committee include: the review and supervision of the Group's financial reporting system, risk management and internal control systems; review of the Group's financial information; review of the relationship with the external auditor of the Company; and performance of the corporate governance functions delegated by the Board.

The Group's interim report for the six months ended 30th June, 2020 has been reviewed by the Audit Committee.

#### (5) **REMUNERATION COMMITTEE**

In compliance with the CG Code, the Company established its remuneration committee ("Remuneration Committee") on 1st January, 2005 with a majority of the members thereof being Independent Non-executive Directors. The Remuneration Committee comprises the Chairman, Mr. Victor T K Li, and two Independent Non-executive Directors, namely, Mr. Cheong Ying Chew, Henry (Chairman of the Remuneration Committee) and Mr. Colin Stevens Russel.

The principal responsibilities of the Remuneration Committee include making recommendations to the Board on the Company's policy and structure for the remuneration of Directors and the management, and reviewing the remuneration packages of all Executive Directors and the management with reference to the corporate goals and objectives of the Board resolved from time to time.

#### (6) NOMINATION COMMITTEE

The Company established its Nomination Committee on 1st January, 2019 which is chaired by the Chairman of the Board. When the need to select, nominate or re-elect Directors arises, the Nomination Committee will establish a sub-committee comprising a majority of Independent Non-executive Directors that is chaired by the Chairman of the Board in compliance with the requirements under the Listing Rules in relation to the composition of the nomination committee to consider and if appropriate, recommend the nomination of Director to be appointed or re-elected. While the Nomination Committee comprises all Directors of the Company, this is consistent with the established approach of the Company that the full Board as a whole is responsible for reviewing the selection and appointment of Directors.

The principal responsibilities of the Nomination Committee include reviewing the structure, size, diversity profile and skills matrix of the Board and the independence of the Independent Non-executive Directors and making recommendation on the re-election of Directors for the Board's consideration.

#### (7) INVESTOR RELATIONS AND COMMUNICATION WITH SHAREHOLDERS

The Company establishes different communication channels with shareholders and investors, including (i) printed copies of corporate communications (including but not limited to annual reports, interim reports, notices of meetings, circulars and proxy forms) required under the Listing Rules, and shareholders can choose to receive such documents using electronic means through the Company's website; (ii) the annual general meeting provides a forum for shareholders to raise comments and exchange views with the Board; (iii) updated and key information on the Group is available on the website of the Company; (iv) the Company's website offers a communication channel between the Company and its shareholders and stakeholders; (v) press conferences and briefing meetings with analysts are arranged from time to time, where applicable, to update on the performance of the Group; (vi) the Company's Branch Share Registrar deals with shareholders for share registration and related matters; and (vii) the Corporate Affairs Department of the Company handles enquiries from shareholders and investors generally.

In compliance with the CG Code, the Company has established a shareholders communication policy in March 2012 which is subject to review on a regular basis to ensure its effectiveness.

## **OTHER INFORMATION**

## PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

During the six months ended 30th June, 2020, neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities.

#### **DISCLOSURE UNDER CHAPTER 13 OF THE LISTING RULES**

The following information is disclosed in accordance with Rule 13.22 of Chapter 13 of the Listing Rules:

As at 30th June, 2020, the Group's financial assistance to certain affiliated companies exceeded the assets ratio of 8 per cent. A combined statement of financial position of the affiliated companies as at 30th June, 2020 is set out below:

HK\$ million	
Non-current assets	615,589
Current assets	41,048
Current liabilities	(62,498)
Non-current liabilities	(449,022)
Net assets	145,117
Share capital	62,930
Reserves	82,458
Non-controlling interests	(271)
Total equity	145,117

As at 30th June, 2020, the consolidated attributable interest of the Group in these affiliated companies amounted to HK\$101,646 million.

The Group's businesses, financial conditions, results of operations or growth prospects may be affected by risks and uncertainties directly or indirectly pertaining to the Group's businesses. The risk factors set out below are those that could result in the Group's businesses, financial conditions, results of operations or growth prospects differing materially from expected or historical results. Such factors are by no means exhaustive or comprehensive, and there may be other risks in addition to those shown below which are not known to the Group or which may not be material now but could turn out to be material in the future. In addition, this Interim Report does not constitute a recommendation or advice to invest in the shares or other securities of the Company and investors are advised to make their own judgement or consult their own investment advisors before making any investment in the shares or other securities of the Company.

#### **GLOBAL ECONOMY**

The ongoing COVID-19 pandemic and associated community shutdowns have a widespread and severe impact on worldwide economic activity. The uncertainties arising from the pandemic, including the length of the pandemic and the extent of production and business disruptions, may significantly worsen the outlook of the global economy. Escalating protectionism as reflected in the trade frictions between the United States and certain major nations, Brexit uncertainties, the fluctuation of the US dollar against major currencies, the increasing geopolitical tensions as well as the volatility of oil prices, all have created uncertainties in the world economy and global financial market. A severe slowdown in global economic growth could lead to economic contractions in certain markets, commercial and consumer delinquencies, weakened consumer confidence and increased market volatility. The Group is a diversified infrastructure investment company with businesses in Hong Kong, Mainland China, the United Kingdom ("UK"), Continental Europe, Australia, New Zealand and Canada. Any adverse economic conditions in those countries and places in which the Group operates may potentially impact on the Group's businesses, financial conditions or results of operations, asset values and liabilities.

#### **OUTBREAK OF HIGHLY CONTAGIOUS DISEASE**

The continuing COVID-19 pandemic in different parts of the world, including the places of businesses at which the Group operates, has a significant adverse impact on most economies due to the community standstill, disruption of business activities, behavioral changes, weakened sentiment in consumption, restricted labour supply and production and confidence effects. As the situation of this highly infectious disease is still evolving, the heightened uncertainties surrounding the pandemic may pose a negative impact on the Group's businesses, financial conditions, results of operations or growth prospects. There can be no assurance that there will not be another significant global outbreak of a severe communicable disease, and if such an outbreak were to occur, it may have an adverse impact on the operations of the Group and its results of operations may suffer.

#### ECONOMIC CONDITIONS AND INTEREST RATES

The industries in which the Group operates are affected by the economic conditions of the various places where the Group's investments or operations are located, the population growth of these places, mark to market value of securities investments, the currency environment and interest rates cycles. There can be no assurance that the combination of the above factors the Group experiences in the future will not adversely affect its financial conditions or results of operations.

In particular, income from finance and treasury operations is dependent upon the capital markets, interest rate and currency environment, and the worldwide economic and market conditions, and therefore there can be no assurance that changes in these conditions will not adversely affect the Group's financial conditions or results of operations. The volatility in the financial markets may also adversely affect the income to be derived by the Group from its finance and treasury activities.

## POTENTIAL RISKS IN RELATION TO WITHDRAWAL OF THE UK FROM EUROPEAN UNION'S MEMBERSHIP

The UK voted in 2016 to leave the European Union ("EU"), resulting in financial market volatility and a fall in the value of the British pound. The UK ceased to be a member state of the EU on 31st January, 2020 and entered into a transition period until 31st December, 2020. The negotiation outcome between the UK and the EU concerning the trade agreement governing their relationship after the transition period remains uncertain. In any event, Brexit has created significant uncertainty about the future relationship between the UK and the EU, including with respect to the laws and regulations that will apply as the UK will have to determine which EU-derived laws to replace or replicate.

While the Group's businesses in the UK are either protected by the respective regulated regimes or under long term payment contracts, and are essential services including electricity, water & sewage, gas and transportation, the continuing uncertainties following Brexit could adversely affect the economy of the UK and the strength of the British pound, although the long term implication of Brexit remains to be seen.

A significant and prolonged depreciation of the British pound may affect the Group's reported profit, and its ability to maintain future growth of dividends for shareholders.

## CONCENTRATION IN GEOGRAPHICAL MARKETS AND BUSINESS TYPES

The business operation of the Group may be viewed as substantially concentrated in one or more geographical markets or in one particular or more types of business. If and when the Group's operations are exposed to any deterioration in the economic, social and/or political conditions as well as any incidence of social unrest, strike, riot, civil disturbance or disobedience or terrorism, or even outbreaks of epidemics in such geographical markets and/or business segments, the adverse circumstances may materially disrupt the Group's operations and, in turn, impact the revenue, profitability and financial conditions of the Group.

#### **HIGHLY COMPETITIVE MARKETS**

The Group's waste management, off-airport car park, rolling stock leasing, cement and household infrastructure businesses face significant competition across the markets in which they operate. New market entrants and intensified price competition among existing market players could adversely affect the Group's businesses, financial conditions, results of operations or growth prospects. Competition risks faced by the Group include (a) possible restrictions on the access by the shuttle buses operated by the Group's off-airport car park businesses as imposed by the airport authorities who operates the on-airport car park businesses; (b) the availability of rail link services from city centre to airport which may reduce the usage of the off-airport car park; and (c) significant competition and pricing pressure from other competitors attempting to capture a higher level of market share. Such risks may adversely affect the financial performance of the Group's operation.

#### **INFRASTRUCTURE MARKET**

Some of the investments owned by the Group (for example, water, gas and electricity) are subject to regulatory pricing and strict adherence must be made to the licence requirements, codes and guidelines established by the relevant regulatory authorities from time to time. Failure to comply with these licence requirements, codes or guidelines may lead to penalties, or, in extreme circumstances, amendment, suspension or cancellation of the relevant licences by the authorities. The regulated businesses are exposed to lower allowed pricing in the upcoming price resets. Infrastructure projects are capital intensive, and with only a few major players in the market, there can be no assurance of ready buyers on disposal.

#### **INFRASTRUCTURE MARKET (CONT'D)**

The distribution and transmission networks of the Group's utilities investments are also exposed to supply interruptions. If a severe earthquake, storm, flood, fire, sabotage, terrorist attack, outbreaks of epidemics or other unplanned event interrupts service, the loss of cash flow resulting from the interruption and the cost of recovery from network damage could be considerable and potentially cause poor customer perception and may also lead to claims and litigations. Moreover, some losses from events such as terrorist attacks may not be recoverable. Increases in the number or duration of supply interruptions could result in material increases in the costs associated with the operation of the distribution and transmission networks. The capacity factor (load factor) of the Group's wind farms could also be affected by the wind condition, which could result in the fluctuation of revenues. All of these uncertain factors could have a material adverse effect on the businesses, financial conditions, results of operations or growth prospects of the Group.

#### **CRUDE OIL MARKETS**

The Group's investment in Husky Midstream Limited Partnership ("HMLP") comprises oil pipelines, storage facilities and ancillary assets in Canada. Its results of operation and financial conditions may be dependent on the prices received for Husky Energy Inc. ("Husky")'s refined products and crude oil. Lower prices over a prolonged period of time for crude oil could adversely affect the value and quantity of Husky's oil reserve. HMLP also has other customers apart from Husky and their demand for HMLP's services may depend on prices received for their refined products and crude oil. Prices for refined products and crude oil are based on local and global supply and demand as well as availability and costs of transportation. Supply and demand may be affected by a number of factors including, but not limited to, actions taken by the Organisation of the Petroleum Exporting Countries (OPEC), non-OPEC crude oil supply, social and political conditions in oil producing countries, the occurrence of natural disasters, general and specific economic conditions, technological developments, prevailing weather patterns and the availability of alternate sources of energy. In 2016, Husky had a pipeline release at a river crossing in Saskatchewan, Canada. Husky took full responsibility for the incident and worked closely with downstream communities, First Nations and regulatory authorities on the response. A full and thorough investigation was undertaken and Husky is committed to using what it learned from the incident to further improve its operations. If the above events occurred or further occurred, it may adversely affect the Group's financial conditions and results of operations.

#### **CAPITAL EXPENDITURE**

A significant amount of capital expenditure is required for the Group to acquire new investments and to maintain the assets of its existing businesses. While the relevant asset companies have their own asset management plans, there is a risk that due to unforeseen events, capital expenditure required for the replacement of assets could exceed budgeted amounts and hence affect the businesses, financial conditions, results of operations or growth prospects of the Group.

#### **CURRENCY FLUCTUATIONS**

The Group is a diversified infrastructure investment company with businesses in Hong Kong, Mainland China, the UK, Continental Europe, Australia, New Zealand and Canada, and is exposed to potential currency fluctuations in these countries and places in which the Group operates. The results of the Group are recorded in Hong Kong dollars but its various subsidiaries, associates and joint ventures may receive revenue and incur expenses in other currencies. Any currency fluctuations on translation of the accounts of these subsidiaries, associates and joint ventures and also on the repatriation of earnings, equity investments and loans may therefore impact on the Group's financial conditions or results of operations, asset values and liabilities. The fluctuations in currencies and in particular, the devaluation of the pound sterling arising from Brexit, impact on all businesses in the market that have exposure in the UK and/or to pound sterling. While the Company is not immune from such impact, there is no material change beyond market expectation.

To minimise currency risk exposure in respect of its investments in other countries, the Group generally hedges those investments with (i) currency swaps and (ii) appropriate level of borrowings denominated in the local currencies. The Group has not entered into any speculative derivative transaction.

Although currency exposures have been managed by the Group, a depreciation or fluctuation of the currencies in which the Group conducts operations relative to the Hong Kong dollar could adversely affect the Group's businesses, financial conditions, results of operations or growth prospects.

#### **CYBERSECURITY**

With the fast expanding adoption of internet and networking operational technology, cyberattacks around the world are occurring at a higher frequency and intensity. The Group's critical utility and information assets are exposed to attack, damage or unauthorised access in the cyberworld. Cybersecurity risks could have material adverse effect on the operational and business performance, as well as the business reputation of the Group.

Although the Group has not experienced any major damage to its infrastructure projects, assets or activities from cyberattacks to date, there can be no assurance that future cyberattacks or breaches of the Group's cybersecurity will not occur and result in significant impact on the Group's reputation, businesses, financial conditions, results of operations or growth prospects.

#### **STRATEGIC PARTNERS**

Some of the businesses of the Group are conducted through non wholly-owned subsidiaries, associates and joint ventures in which the Group shares control (in whole or in part) and strategic alliances had been formed by the Group with other strategic or business partners. There can be no assurance that any of these strategic or business partners will continue their relationships with the Group in the future or that the Group will be able to pursue its stated strategies with respect to its non wholly-owned subsidiaries, associates and joint ventures and the markets in which they operate. Furthermore, the joint venture partners may (a) have economic or business interests or goals that are inconsistent with those of the Group; (b) take actions contrary to the Group's policies or objectives; (c) undergo a change of control; (d) experience financial and other difficulties; or (e) be unable or unwilling to fulfill their obligations under the joint ventures, which may affect the Group's businesses, financial conditions, results of operations or growth prospects.

#### **MERGERS AND ACQUISITIONS**

The Group has undertaken merger and acquisition activities in the past and may continue to do so if there are appropriate acquisition opportunities in the market. In pursuit of new business opportunities, the Group is experiencing more intense competition where competing bidders are more aggressive in the valuation of the assets on the back of abundant market liquidity and lower return requirements. The pressure to deploy capital has been significant. Although due diligence and detailed analysis are conducted before merger and acquisition activities are undertaken, there can be no assurance that these can fully expose all hidden problems, potential liabilities and unresolved disputes that the target company may have. In addition, valuations and analyses on the target company conducted by the Group and by professionals alike are based on numerous assumptions, and there can be no assurance that those assumptions are correct or appropriate or that they will receive universal recognition. Relevant facts and circumstances used in the analyses could have changed over time, and new facts and circumstances may come to light as to render the previous assumptions and the valuations and analyses based thereon obsolete. Some of these merger and acquisition activities are subject to regulatory approvals in overseas countries and there can be no assurance that such approvals will be obtained, and even if granted, that there will be no burdensome conditions attached to such approvals. The Group may not necessarily be able to successfully integrate the target business into the Group and may not be able to derive any synergy from the acquisition, leading to an increase in costs, time and resources. For merger and acquisition activities undertaken overseas, the Group may also be exposed to different and changing political, social, legal and regulatory requirements at the local, national and international level. The Group may also need to face different cultural issues when dealing with local employees, customers, governmental authorities and pressure groups.

#### IMPACT OF LOCAL, NATIONAL AND INTERNATIONAL REGULATIONS

The local business risks in different countries and cities in which the Group operates could have a material impact on the businesses, financial conditions, results of operations or growth prospects. The Group has investments in different countries and cities around the world and the Group is, and may increasingly become, exposed to different and changing political, social, legal, tax, regulatory and environmental requirements at the local, national or international level. Also, new guidelines, directives, policies or measures by governments, whether fiscal, tax, regulatory, environmental or other competitive changes, may lead to an increase in additional or unplanned operating expenses and capital expenditures, increase in market capacity, reduction in government subsidies, pose a risk to the overall investment return of the Group's businesses and may delay or prevent the commercial operation of a businesses, financial conditions, results of operations or growth prospects.

Political, regulatory and media attention has increased significantly towards privatised companies in countries in which the Group operates. Regulators in some of these countries have warned of increasingly onerous regulatory resets, and some major political parties are promoting policies to bring energy, water and railways back into public ownership, which could potentially have serious and material consequences for the Group if such regulations and policies are enacted. Group companies are responding to these risks by focusing on their core strategies of delivering and outperforming regulatory outputs such as safety, reliability and customer service, at the lowest cost possible; by conveying the positive benefits to customers of the services they provide; and by engaging collaboratively with regulators and politicians to demonstrate the advantages of private ownership.

#### **COMPLIANCE WITH PERSONAL DATA PROTECTION LEGISLATION**

In the ordinary course of its operations, various businesses of the Group collect, store and use data that is protected by personal data protection laws in the different countries in which they operate. As regulatory focus on privacy issue continues to increase and worldwide laws and regulations concerning the handling of personal information expand and become more complex, potential risks related to personal data collection and use within the Group's businesses are expected to intensify.

## COMPLIANCE WITH PERSONAL DATA PROTECTION LEGISLATION (CONT'D)

In the event that any relevant business of the Group is unable to meet its obligations under applicable data protection laws, it may be subject to regulatory action or civil claims. The cost of regulatory or legal action, and any monetary and/or reputational damage suffered as a result of such action, could have a material adverse effect on the Group's financial conditions and results of operations.

#### **IMPACT OF NEW ACCOUNTING STANDARDS**

The International Accounting Standards Board has from time to time issued a number of new and revised International Financial Reporting Standards ("IFRS"). The International Accounting Standards Board may in the future issue new and revised standards and interpretations. In addition, interpretations on the application of the IFRS will continue to develop. These factors may require the Group to adopt new accounting policies. The adoption of new accounting policies or new IFRS might or could have a significant impact on the Group's financial position or results of operations.

#### **CONNECTED TRANSACTIONS**

CK Hutchison Holdings Limited ("CK Hutchison") is also listed on The Stock Exchange of Hong Kong Limited. Although the Group believes that its relationship with CK Hutchison provides it with significant business advantages, the relationship results in various connected transactions under the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited ("Listing Rules") and accordingly any transactions entered into between the Group and CK Hutchison, its subsidiaries or associates are connected transactions, which, unless one of the exemptions is available, will be subject to compliance with the applicable requirements of the Listing Rules, including the issuance of announcements, the obtaining of independent shareholders' approval at general meetings and disclosure in annual reports and financial statements. Independent shareholders' approval requirements may also lead to unpredictable outcomes causing disruptions to as well as an increase in the risks of the Group's business activities. Independent shareholders may also take actions that are in conflict with the interests of the Group.

#### **CLIMATE CHANGE**

Some of the Group's assets and businesses, and many of the Group's customers and suppliers are located in areas that would be affected in the medium to long term by climate change. Climate change may increase the frequency and intensity of extreme weather events, and some of which can result in natural disasters. It could disrupt supply chains, interrupt business operations and cause financial and physical damages. Alternation in weather patterns, such as typhoons, droughts, or rain amount may cause shortage of crops for food and other natural resources. The harsher temperatures in some locations may also pose increased risk for colleagues working in those locations. Changes in microclimates for certain locations may render certain businesses obsolete. Some governments are also beginning to introduce legislations or requirements to restrict emissions and other environmental protective measures. Regulations, disruption and damage arising from climate change could have a material impact on the Group's businesses and adversely affect the Group's financial conditions and results of operations.

Although the Group has not experienced any significant disruption or damage from climate change thus far, there can be no assurance that climate change and its impact including rising sea levels, prolonged droughts or heat waves and other extreme weather patterns will not occur and result in major disruption or damage to the Group's assets and businesses, which could materially and adversely affect the Group's financial conditions and results of operations.

#### **NATURAL DISASTERS**

Some of the Group's assets and projects, and many of the Group's customers and suppliers are located in areas at risk of damage from earthquakes, floods, drought, fire, frost and similar disasters and the occurrence of any of these disasters could disrupt the Group's business and materially and adversely affect the Group's businesses, financial conditions, results of operations or growth prospects.

There can be no assurance that earthquakes, floods, drought or other natural disasters will not occur and result in major damage to the Group's infrastructure projects, or assets or facilities or on the general supporting infrastructure facilities in the vicinity, which could adversely affect the Group's businesses, financial conditions, results of operations or growth prospects.

#### SOCIAL INCIDENTS AND TERRORIST THREAT

The Group is a diversified infrastructure investment company with businesses in Hong Kong, Mainland China, the UK, Continental Europe, Australia, New Zealand and Canada. In recent years, a series of social incidents and terrorist activities occurred across the globe that resulted in economic losses, multiple deaths and casualties. There can be no assurance that countries in which the Group operates will not have any social incidents or they will be immune from terrorist threat, and if these events occur, it may have an adverse impact on the Group's businesses, financial conditions, results of operations or growth prospects.

#### PAST PERFORMANCE AND FORWARD LOOKING STATEMENTS

The past performance and the results of operations of the Group as contained in this Interim Report are historical in nature and past performance can be no guarantee of future results of the Group. This Interim Report may contain forward-looking statements and opinions that involve risks and uncertainties. Actual results may differ materially from expectations discussed in such forward-looking statements and opinions. Neither the Group nor the directors, employees or agents of the Group assume (a) any obligation to correct or update the forward-looking statements or opinions contained in this Interim Report; and (b) any liability in the event that any of the forward-looking statements or opinions does not materialise or turns out to be incorrect. This interim report 2020 (both English and Chinese versions) ("Interim Report") has been posted on the Company's website at www.cki.com.hk. Shareholders who have chosen (or are deemed to have consented) to read the Company's corporate communications (including but not limited to the Interim Report) published on the Company's website in place of receiving printed copies thereof may request the printed copy of the Interim Report in writing to the Company c/o the Company's Branch Share Registrar, Computershare Hong Kong Investor Services Limited, at 17M Floor, Hopewell Centre, 183 Queen's Road East, Hong Kong or by email to cki.ecom@computershare.com.hk.

Shareholders who have chosen (or are deemed to have consented) to receive the corporate communications using electronic means through the Company's website and who for any reason have difficulty in receiving or gaining access to the Interim Report posted on the Company's website will upon request in writing to the Company c/o the Company's Branch Share Registrar or by email to cki.ecom@computershare.com.hk promptly be sent the Interim Report in printed form free of charge.

Shareholders may at any time choose to change their choice as to the means of receipt (i.e. in printed form or by electronic means through the Company's website) and/or the language of the Company's corporate communications by reasonable prior notice in writing to the Company c/o the Company's Branch Share Registrar or sending a notice to cki.ecom@computershare.com.hk.

Shareholders who have chosen to receive printed copy of the corporate communications in either English or Chinese version will receive both English and Chinese versions of the Interim Report since both language versions are bound together into one booklet.

